

Financial Analysis 2015

An Annual Report on
the Financial Health
of Pennsylvania
Ambulatory Surgery
Centers



Volume Two: Ambulatory Surgery Centers



Pennsylvania Health Care Cost Containment Council
October 2016

About PHC4

The Pennsylvania Health Care Cost Containment Council (PHC4) is an independent state agency charged with collecting, analyzing, and reporting information that can be used to improve the quality and restrain the cost of health care in the state. It was created in the mid-1980s when Pennsylvania businesses and labor unions, in collaboration with other key stakeholders, joined forces to enact market-oriented health care reforms. As a result of their efforts, the General Assembly passed legislation (Act 89 of 1986) creating PHC4.

PHC4's primary goal is to empower purchasers of health care benefits, such as businesses and labor unions, as well as other stakeholders, with information they can use to improve quality and restrain costs. More than 840,000 public reports on patient treatment results are downloaded from the PHC4 website each year. Additionally, nearly 100 organizations and individuals annually utilize PHC4's special requests process to access and use data. Today, PHC4 is a recognized national leader in public health care reporting.

PHC4 is governed by a 25-member board of directors representing business, labor, consumers, health care providers, insurers, and state government.

The logo for PHC4, featuring the letters "PHC4" in a bold, white, sans-serif font. The letters are set against a dark blue background that is shaped like the outline of the state of Pennsylvania.

Foreword

On an annual basis, the Pennsylvania Health Care Cost Containment Council (PHC4) produces a series of reports measuring the financial health of Pennsylvania's hospitals and ambulatory surgery centers.

This is the second volume of a three-volume series of *Financial Analysis 2015* reports. *Volume One*, released in May 2016, focused on the financial health of Pennsylvania's general acute care (GAC) hospitals. This report, *Volume Two* presents financial information on Pennsylvania's ambulatory surgery centers (ASCs). *Volume Three*, to be released later this year, will focus on non-GAC (rehabilitation, long-term acute, psychiatric and specialty) hospitals.

The reporting year for the ASCs in *Volume Two* is based on each facility's fiscal year that ended during 2015. The fiscal year for the majority of ASCs was calendar year ending December 31, 2015. For those facilities that do not utilize a calendar year, the fiscal year typically ended on June 30, 2015.

Information contained in this report was derived from annual facility financial statements, supplemented with additional data, as well as ambulatory/outpatient procedure data supplied quarterly by each facility. Every reasonable effort has been made to ensure the accuracy of the information contained herein. Each facility had the opportunity to review its data and to make corrections. The responsibility for data accuracy lies with the individual facility.

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AMBULATORY SURGERY CENTER STATEWIDE

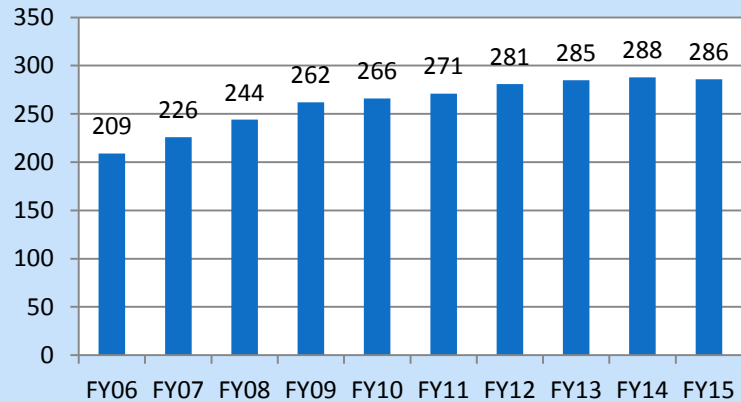
Pennsylvania Ambulatory Surgery Centers

The Commonwealth of Pennsylvania licenses ambulatory surgery centers (ASCs) that offer medical and/or surgical outpatient services to the public.

There were 286 licensed ASCs in Pennsylvania that operated during at least some portion of fiscal year 2015 (FY15). There were 288 ASCs that operated during the prior year. Five ASCs opened and seven closed between reporting periods. Of the facilities that opened, two were in Region 1, one in Region 5, one in Region 7 and one in Region 9. Of the facilities that closed, two were in Region 1, one in Region 3, one in Region 7, and three in Region 8.

Between FY06 and FY15, the number of ASCs in Pennsylvania grew by 77 facilities (Figure 1). The greatest concentration of growth occurred in

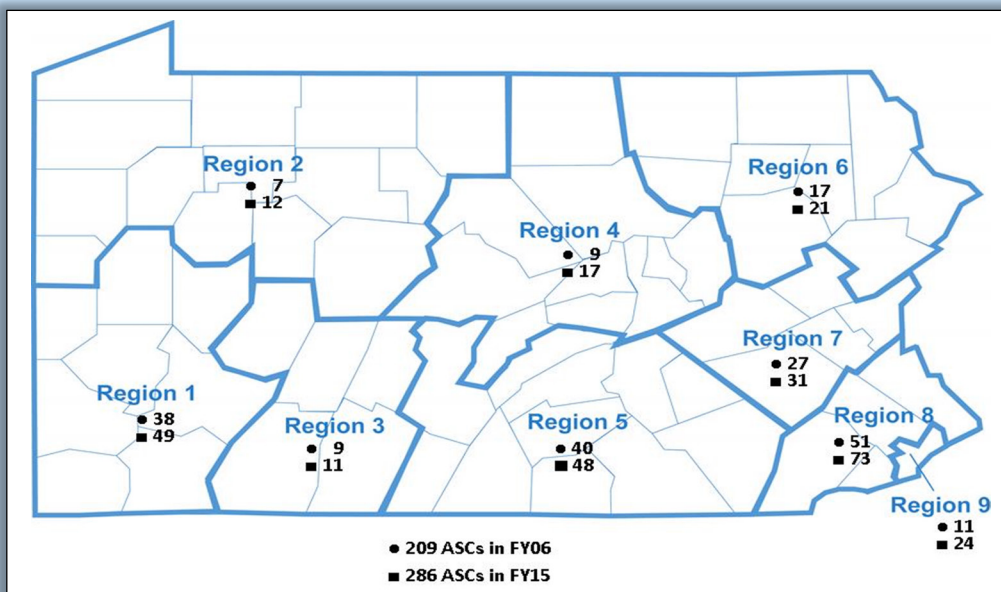
Figure 1
Number of Ambulatory Surgery Centers by Fiscal Year



Region 8 – Bucks, Chester, Delaware, and Montgomery counties (Figure2).

The analysis for FY15 and the individual ASC data table in this report is based on data collected from 273 ASCs; 13 ASCs that did not submit complete data are not included in this report.

Figure 2
Number of Ambulatory Surgery Centers, FY06 & FY15 by Region



AMBULATORY SURGERY CENTER STATEWIDE

ASC Income

ASCs need positive income levels (total margin) to operate effectively. Those that have a negative total margin, or deficit, are not receiving sufficient revenue to pay all of their expenses.

ASCs need to earn sufficient income to improve their facilities and equipment. Such improvements are necessary to replace worn out or obsolete equipment, keep pace with changes in medical technology, and meet a community's changing health care needs.

The level of income needed to keep an ASC financially healthy will be different for each facility. The precise amount of income an ASC needs depends on several factors, including, but not limited to: the condition of its equipment, the amount of debt, the mix of care provided by the ASC, the level of payment risk, and the current and future needs of the market an ASC serves.

Pennsylvania Counties by Region

Region 1: Allegheny, Armstrong, Beaver, Butler, Fayette, Greene, Washington and Westmoreland.

Region 2: Cameron, Clarion, Clearfield, Crawford, Elk, Erie, Forest, Jefferson, Lawrence, McKean, Mercer, Potter, Venango and Warren.

Region 3: Bedford, Blair, Cambria, Indiana and Somerset.

Region 4: Centre, Clinton, Columbia, Lycoming, Mifflin, Montour, Northumberland, Snyder, Tioga and Union.

Region 5: Adams, Cumberland, Dauphin, Franklin, Fulton, Huntingdon, Juniata, Lancaster, Lebanon, Perry and York.

Region 6: Bradford, Lackawanna, Luzerne, Monroe, Pike, Sullivan, Susquehanna, Wayne and Wyoming.

Region 7: Berks, Carbon, Lehigh, Northampton and Schuylkill.

Region 8: Bucks, Chester, Delaware, and Montgomery.

Region 9: Philadelphia.

Table 1
Ambulatory Surgery Centers Regional and Statewide Measures, FY15

Region	Operating Margin	Total Margin	3-year Average Total Margin	Medicare Share of Net Patient Revenue	Medical Assistance Share of Net Patient Revenue	Average Visits
Region 1	13.64%	14.27%	13.67%	26.70%	4.56%	3,850
Region 2	22.75%	22.75%	20.76%	30.98%	5.60%	4,806
Region 3	13.83%	13.84%	13.92%	23.16%	3.61%	3,611
Region 4	31.55%	31.55%	32.63%	21.10%	1.95%	3,392
Region 5	27.29%	27.68%	27.59%	23.28%	4.79%	4,480
Region 6	40.64%	40.87%	39.09%	25.07%	4.06%	3,811
Region 7	37.14%	37.18%	36.62%	25.21%	3.29%	4,922
Region 8	24.67%	24.78%	25.84%	23.06%	3.24%	3,824
Region 9	15.27%	15.28%	15.09%	24.59%	9.62%	3,826
Statewide	25.12%	25.40%	25.40%	24.37%	4.28%	4,060

AMBULATORY SURGERY CENTER STATEWIDE

Operating Margin & Total Margin

ASC income may be expressed as either operating margin or total margin.

Operating margin reflects the percent of operating revenue remaining after all operating expenses are paid (operating income). A positive operating margin indicates operating revenues exceed operating expenses. Alternatively, a negative operating margin indicates that revenues are not covering costs.

Total margin reflects the percent of net income, which is both operating income and income from all other sources, (non-operating income, if any).

Total margin reveals the composite financial health of a facility during the year. If total margin is negative, the ASC is losing money after all sources of revenue and income have been considered.

Operating and total margins for ASCs do not always reflect compensation to the physician

owners or reflect the payment of income tax expenses.

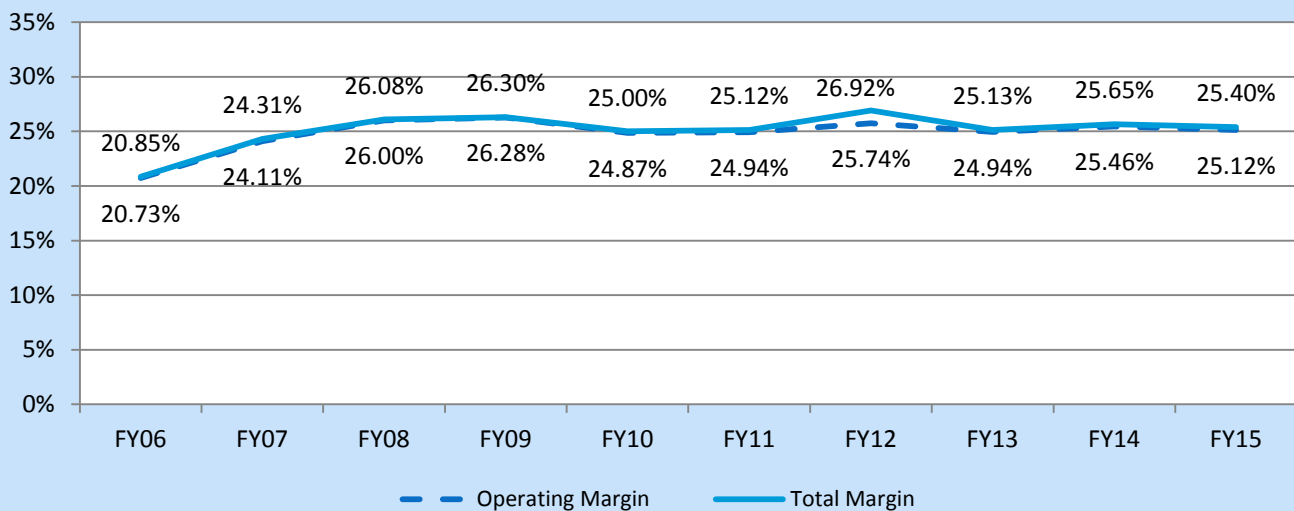
Physician owners of surgery centers may receive all or part of their compensation as a distribution of net income instead of salaries or fees. Consequently, such distributions are not reported as an operating expense; if they were, that would reduce operating and total margins.

In addition, the majority of ASCs are limited liability partnerships or Sub-Chapter S corporations and therefore, are not subject to income taxes, which generally are paid as personal income tax by the owners. Consequently, the total margin for most for-profit ASCs does not reflect income tax expense.

Statewide Margins

The statewide operating margin for ASCs in FY15 is 25.12% and statewide total margin is 25.40% (Table 1). As a group, the ASCs located in

Figure 3
Statewide Average Operating and Total Margins
by Fiscal Year



AMBULATORY SURGERY CENTER STATEWIDE

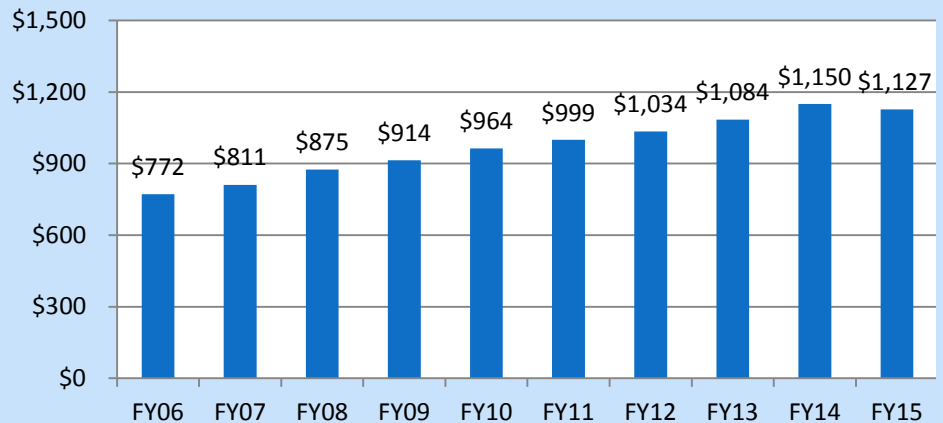
Region 6, northeastern Pennsylvania, reported the highest operating and total margins in the state during FY15 of 40.64% and 40.87%, respectively. ASCs in Region 1, southwestern Pennsylvania, reported the lowest operating margin of 13.64% during FY15. ASCs in Region 3, also in southwestern Pennsylvania, reported the lowest total margin of 13.84% during FY15.

Statewide the average operating and total margins for ASCs decreased from FY14 to FY15 (Figure 3). The average operating margin decreased to 25.12% in FY15 from 25.46% in FY14. The average total margin decreased to 25.40% in FY15 from 25.65% in FY14.

The statewide average operating and total margins for ASCs are similar because ASCs realize only a small amount of non-operating income.

Eighty-four percent, or 230, of the reporting ASCs operated as for-profit facilities during FY15. The remaining 16% (43) operated as non-profit

Figure 4
Average Revenue per Visit at Ambulatory Surgery Centers by Fiscal Year



facilities.

The 3-year average statewide total margin for ASCs during FY15 is 25.40%. The statewide average operating and total margins for ASCs have only changed marginally over the past eight fiscal years, FY08 to FY15.

Statewide Visits & Revenue

Pennsylvania's ASCs reported 1.1 million total outpatient visits during FY15 and \$1.2 billion total net outpatient revenue (Table 2). The increase (6.4%) in the number of outpatient visits reported

Table 2
Statewide Outpatient Visits* and Revenue at Ambulatory Surgery Centers by Fiscal Year

	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15
Outpatient Visits (thousands)	790	882	936	1,024	1,033	1,041	1,068	1,063	1,042	1,108
Net Outpatient Revenue (millions)	\$609	\$715	\$819	\$936	\$996	\$1,040	\$1,104	\$1,153	\$1,198	\$1,250
Average Revenue per Visit	\$772	\$811	\$875	\$914	\$964	\$999	\$1,034	\$1,084	\$1,150	\$1,127

* PHC4 captures the total number of visits with the annual financial data submissions.

AMBULATORY SURGERY CENTER STATEWIDE

by ASCs during FY15, combined with the increase (4.3%) in net outpatient revenue, resulted in an average revenue per visit of \$1,127 during FY15; a 2.0% decrease over FY14 figure of \$1,150 (Figure 4).

There is a wide variation in the level of resources provided per visits among ASCs and hospital outpatient departments (HOPDs). For example, a patient may receive care as a series of visits comprised of relatively short treatments (e.g., psychotherapy) in a hospital outpatient setting, while a patient at an ASC may be subject to an entire surgical procedure during a single visit. As a group, ASCs provide a variety of outpatient services at varying levels of resource intensity; however, on an individual basis, ASCs specialize in surgical procedures, e.g., endoscopy, laser surgery, ophthalmology and spine care.

Statewide Outpatient Procedures

During FY15, ASCs and general acute care hospital (GAC) HOPDs combined submitted 3.4 million outpatient records to PHC4 (Table 3).

ASCs performed 27.9%, or 949,284, of these outpatient procedures. In FY11, ASCs performed 31.5%, or 931,437 of the total 2.9 million outpatient procedures. The percent of procedures performed

at ASCs decreased 3.6 percentage points from fiscal year FY11 to FY15.

During FY15, the net growth in the number of outpatient procedures at ASCs and GAC HOPDs combined increased 5.3% over FY14. The number of outpatient procedures at ASCs increased 2.2%, and the number of outpatient procedures at GAC HOPDs increased 6.6% in FY15.

Statewide Payer Mix

The payer mix for outpatient procedures performed at ASCs is similar to GAC HOPDs (Figure 5). The greatest differences between the two are the proportion of procedures covered by Medical Assistance (MA) and commercial health insurance plans. During FY15, MA was the payer for 5.9% of outpatient procedures at ASCs, compared to 12.5% at GAC HOPDs. Commercial health insurance plans covered 48.9% of outpatient procedures at ASCs compared to 41.0% at GAC HOPDs.

In FY15, the mean age for patients undergoing an outpatient procedure at an ASC was 57.4 years, compared to 53.7 years for patients at GAC HOPDs.

Table 3
Statewide Outpatient Procedures* (number in the thousands)
by Facility Type and Fiscal Year

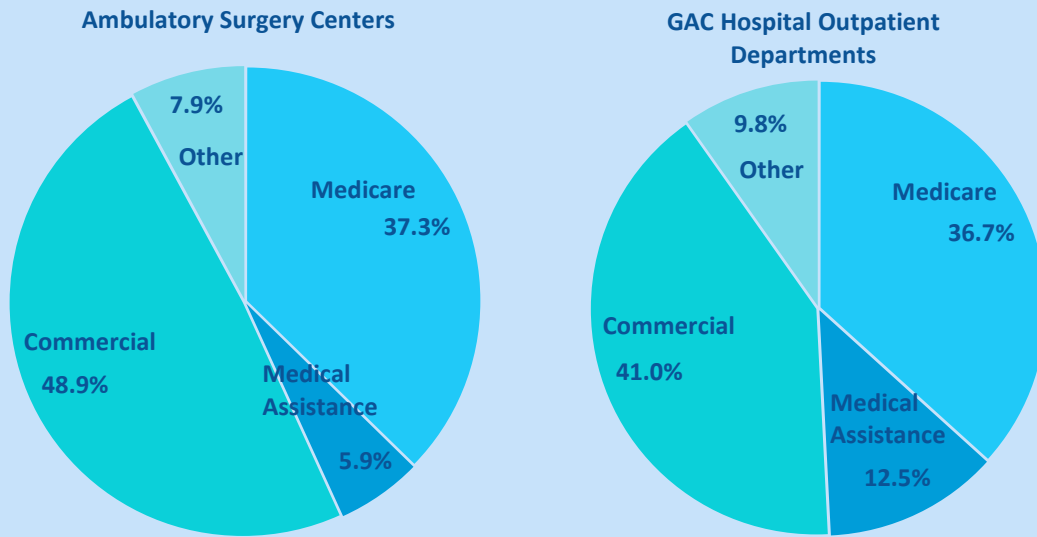
Facility Type	FY11		FY12		FY13		FY14		FY15	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
ASC	931	31.5%	939	30.5%	943	30.6%	929	28.8%	949	27.9%
GAC HOPD	2,025	68.5%	2,137	69.5%	2,141	69.4%	2,298	71.2%	2,450	72.1%
Statewide	2,957	100%	3,076	100%	3,085	100%	3,227	100%	3,399	100%

* The outpatient procedure codes captured by PHC4 are listed on PHC4's website:

<http://www.phc4.org/services/datarequests/procedures.htm>.

AMBULATORY SURGERY CENTER STATEWIDE

Figure 5
Statewide Outpatient Procedures*, FY15
by Facility Type & Payer



* The outpatient procedure codes captured by PHC4 are listed on PHC4's website, <http://www.phc4.org/services/datarequests/procedures.htm>.

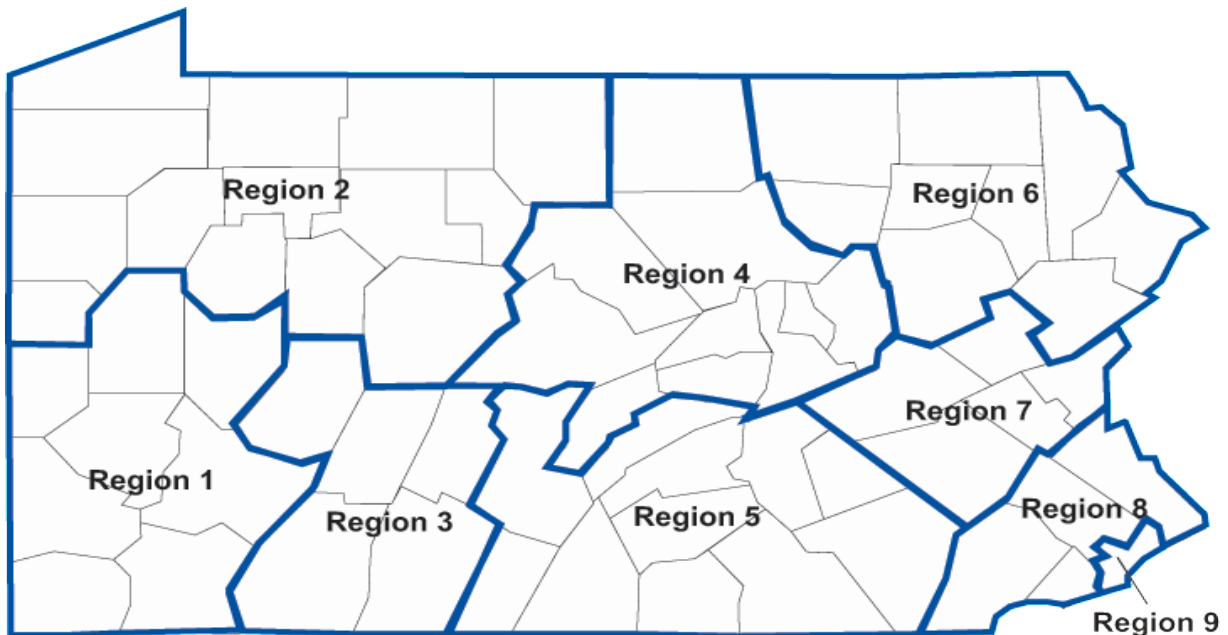
INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Ambulatory Surgery Center Data

The tables on the following pages provide specific financial data for 273 ASCs that reported complete data for FY15. The ASCs are arranged by the PHC4's nine regions.

Operating and total margins for each ASC are reported. Each ASC's corresponding operating income, total income, and total operating revenue may be obtained on PHC4's website, www.phc4.org. (Note: Other operating revenue must be included with net patient revenue to calculate the operating income that is used to calculate operating margin.)

Statewide and regional averages for ASCs are presented in the first and second row of each table. The regional averages that are expressed as a percentage (e.g., "3-Year Average Change in NPR" and "Operating Margin") are calculated as if the entire region was a single reporting entity. For example, the regional average operating margins are calculated by adding operating income and operating revenue for all ASCs within the region. The regional total operating income is divided by the regional total operating revenue to yield a regional average operating margin.



INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Region / Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY12-15	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY12-15
	FY15	FY14	FY13	FY12		FY15	FY14	FY13	FY12	
Statewide Average	\$4,577	\$4,453	\$4,239	\$4,106	3.83%	\$3,454	\$3,343	\$3,204	\$3,072	4.15%
Region 1 Average	\$4,297	\$4,166	\$3,812	\$3,928	3.13%	\$3,765	\$3,633	\$3,375	\$3,336	4.29%
1 20/20 SC ^{1,10}	\$2,866	\$2,970	\$2,846	\$2,537	4.33%	\$1,532	\$1,768	\$1,672	\$1,290	6.26%
1 Aestique ASC ^{1,10}	\$2,689	\$3,033	\$2,371	\$2,002	11.44%	\$2,355	\$2,579	\$2,359	\$1,959	6.73%
1 Associates SC ^{1,10}	\$6,790	\$6,471	NR	\$4,816	13.66%	\$5,481	\$5,110	NR	\$3,494	18.96%
1 CHP North SC	\$15,100	\$13,523	\$13,514	\$14,225	2.05%	\$14,090	\$12,837	\$12,253	\$11,770	6.57%
1 Delmont SC ^{1,10}	\$1,559	\$1,337	\$1,083	\$1,088	14.43%	\$1,403	\$1,887	\$1,366	\$1,276	3.31%
1 Dermatology Cosmetic SC ^{1,10}	\$2,170	\$2,100	\$2,215	\$2,354	-2.61%	\$2,164	\$2,070	\$2,334	\$2,381	-3.04%
1 East Side SC ^{1,10}	\$2,054	\$2,386	\$2,713	\$3,387	-13.12%	\$2,301	\$2,682	\$3,079	\$3,723	-12.73%
1 Elite SC ^{1,2,4,10}	\$779	NA	NA	NA	NA	\$1,489	NA	NA	NA	NA
1 Excela Health Norwin	\$5,644	\$4,580	\$4,251	\$3,348	22.86%	\$3,423	\$2,078	\$1,878	\$1,330	52.46%
1 Four Seasons Endoscopy ^{1,10}	\$2,916	\$2,984	\$2,890	\$2,899	0.20%	\$1,470	\$1,462	\$1,444	\$1,433	0.85%
1 Gamma SC ^{1,10}	\$3,052	\$2,171	\$2,964	\$3,461	-3.95%	\$2,876	\$2,346	\$2,791	\$3,290	-4.20%
1 Heritage Valley SC ⁷	\$5,100	\$5,036	\$4,891	\$5,298	-1.25%	\$4,973	\$4,892	\$5,148	\$5,012	-0.26%
1 Jefferson Pain & Rehab ^{1,3,10}	\$179	\$8	NA	NA	NA	\$354	\$148	NA	NA	NA
1 Laurel SC ^{3,7}	\$5,223	\$4,275	\$2,766	\$5,578	NA	\$3,466	\$2,684	\$2,525	\$4,257	NA
1 Leo R. McCafferty Plastic ^{1,10}	\$507	\$566	\$731	\$619	-6.04%	\$312	\$278	\$767	\$437	-9.52%
1 McCandless Endoscopy ^{1,10}	\$2,024	\$2,063	\$1,842	\$1,675	6.96%	\$1,410	\$1,253	\$1,020	\$1,024	12.56%
1 Monroeville ASC ^{1,10}	\$5,519	\$2,131	NA	NA	NA	\$6,465	\$5,178	NA	NA	NA
1 Mt Lebanon SC ⁷	\$3,697	\$3,496	\$3,631	\$3,634	0.58%	\$2,534	\$2,638	\$2,548	\$2,565	-0.41%
1 Mt Pleasant SC ^{1,10}	\$2,050	\$2,057	\$1,864	\$1,419	14.82%	\$2,107	\$2,249	\$2,450	\$2,115	-0.13%
1 North Shore Endoscopy ^{1,10}	\$2,305	\$1,898	\$1,772	\$1,940	6.26%	\$1,223	\$1,075	\$1,059	\$1,091	4.04%
1 Peters Township SC ^{1,3,10}	\$2,456	\$1,942	\$1,327	\$631	NA	\$3,098	\$3,927	\$2,645	\$2,193	NA
1 Pittsburgh Reproductive ^{1,10}	\$221	\$213	\$201	\$208	2.01%	\$162	\$165	\$238	\$238	-10.68%
1 Radiance SC ^{1,10}	\$3,351	\$3,003	\$3,189	\$2,975	4.20%	\$3,188	\$3,004	\$3,310	\$3,076	1.22%
1 Renal Endocrine Assoc ^{1,10}	\$1,714	\$1,990	\$1,838	\$1,519	4.26%	\$1,382	\$1,416	\$966	\$860	20.21%
1 SC at Benbrook ^{1,10}	\$7,877	\$7,848	\$7,373	\$6,667	6.05%	\$5,689	\$5,476	\$5,106	\$4,686	7.14%
1 SC Cranberry ^{1,10}	\$2,051	\$2,023	\$2,215	\$2,529	-6.30%	\$2,087	\$1,938	\$2,034	\$2,342	-3.63%
1 SC Edgeworth Commons ^{1,10}	\$4,860	\$4,658	\$3,878	\$4,433	3.21%	\$4,213	\$4,200	\$3,843	\$3,824	3.39%
1 Shadyside SC ^{1,10}	\$364	\$345	\$371	\$550	-11.27%	\$230	\$202	\$268	\$419	-15.04%
1 Skin Center ^{1,3,10}	\$586	\$811	\$1,028	\$998	NA	\$898	\$782	\$1,062	\$2,028	NA

See footnotes on page 29.

INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Ambulatory Surgery Center	Operating Margin FY15	Total Margin FY15	3-yr Avg Total Margin FY13-FY15	Medicare Share of NPR FY15	Medical Assistance Share of NPR FY15	Visits FY15
Statewide Average	25.12%	25.40%	25.40%	24.37%	4.28%	4,060
Region 1 Average	13.64%	14.27%	13.67%	26.70%	4.56%	3,850
20/20 SC ^{1,10}	46.55%	46.65%	42.80%	64.90%	2.93%	2,711
Aestique ASC ^{1,10}	12.42%	12.45%	9.90%	22.77%	4.91%	2,432
Associates SC ^{1,10}	19.63%	19.63%	NR	61.51%	3.24%	4,012
CHP North SC	6.69%	6.69%	7.02%	0.00%	25.02%	7,708
Delmont SC ^{1,10}	9.99%	9.99%	-16.17%	4.52%	0.00%	778
Dermatology Cosmetic SC ^{1,10}	0.28%	0.28%	-1.28%	38.49%	0.00%	3,289
East Side SC ^{1,10}	-12.01%	-11.76%	-12.44%	37.21%	2.08%	1,549
Elite SC ^{1,2,4,10}	-91.18%	-91.18%	NA	29.18%	0.00%	415
Excela Health Norwin	39.35%	39.35%	49.02%	18.49%	2.22%	3,686
Four Seasons Endoscopy ^{1,10}	49.61%	49.61%	50.23%	20.19%	0.19%	4,627
Gamma SC ^{1,10}	5.77%	5.77%	2.28%	20.88%	0.12%	1,937
Heritage Valley SC ⁷	2.50%	2.50%	0.10%	42.62%	7.47%	3,274
Jefferson Pain & Rehab ^{1,3,10}	-97.97%	-97.97%	NA	45.92%	16.20%	523
Laurel SC ^{3,7}	33.64%	33.64%	29.26%	26.69%	2.84%	4,469
Leo R. McCafferty Plastic ^{1,10}	49.07%	49.07%	28.94%	1.12%	0.00%	434
McCandless Endoscopy ^{1,10}	30.42%	30.42%	37.94%	4.41%	0.61%	3,741
Monroeville ASC ^{1,10}	-17.13%	-17.13%	NA	24.13%	1.14%	5,470
Mt Lebanon SC ⁷	31.46%	31.46%	28.68%	63.51%	1.53%	4,248
Mt Pleasant SC ^{1,10}	-2.84%	-2.84%	-7.30%	44.24%	1.40%	1,484
North Shore Endoscopy ^{1,10}	46.93%	46.93%	43.82%	7.38%	4.88%	3,413
Peters Township SC ^{1,3,10}	-11.44%	-11.44%	-59.61%	26.75%	3.42%	2,002
Pittsburgh Reproductive ^{1,10}	26.76%	26.76%	11.20%	0.00%	0.00%	255
Radiance SC ^{1,10}	4.85%	5.62%	1.35%	10.99%	0.06%	1,539
Renal Endocrine Assoc ^{1,10}	19.34%	19.34%	32.08%	38.61%	0.23%	1,471
SC at Benbrook ^{1,10}	27.77%	27.78%	29.62%	17.57%	3.64%	9,483
SC Cranberry ^{1,10}	-1.79%	-1.54%	3.75%	56.31%	0.29%	2,467
SC Edgeworth Commons ^{1,10}	13.31%	13.37%	8.58%	20.21%	4.74%	3,396
Shadyside SC ^{1,10}	36.76%	36.76%	35.24%	14.93%	0.00%	229
Skin Center ^{1,3,10}	1.90%	1.90%	0.43%	0.00%	0.00%	293

See footnotes on page 29.

INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Region / Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY12-15	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY12-15
	FY15	FY14	FY13	FY12		FY15	FY14	FY13	FY12	
Statewide Average	\$4,577	\$4,453	\$4,239	\$4,106	3.83%	\$3,454	\$3,343	\$3,204	\$3,072	4.15%
Region 1 Average	\$4,297	\$4,166	\$3,812	\$3,928	3.13%	\$3,765	\$3,633	\$3,375	\$3,336	4.29%
1 South Hills Endoscopy ^{1,10}	\$3,128	\$3,120	\$3,200	\$3,257	-1.32%	\$2,002	\$1,895	\$1,842	\$1,730	5.25%
1 South Hills SC ^{1,10}	\$2,412	\$2,410	\$3,145	\$2,628	-2.74%	\$2,064	\$1,840	\$2,711	\$2,463	-5.40%
1 Southwestern ASC ^{1,10}	\$3,092	\$2,880	\$2,779	\$2,635	5.78%	\$2,942	\$2,636	\$2,740	\$2,694	3.07%
1 Southwestern Endo ^{1,10}	\$4,590	\$4,390	\$4,308	\$4,278	2.43%	\$3,184	\$3,125	\$2,947	\$2,787	4.75%
1 Southwestern PA Eye ^{1,10}	\$3,739	\$3,886	\$3,524	\$3,519	2.08%	\$3,009	\$3,348	\$2,926	\$3,045	-0.39%
1 Spartan Health SC ^{1,10}	\$3,787	\$3,197	\$2,733	\$3,131	6.99%	\$2,692	\$2,591	\$2,352	\$2,387	4.26%
1 Three Rivers Endoscopy ^{1,10}	\$4,633	\$4,596	\$4,435	\$4,832	-1.37%	\$2,908	\$2,578	\$2,518	\$2,804	1.23%
1 Tri-County Surgical ^{1,10}	\$519	\$640	\$785	\$970	-15.48%	\$529	\$640	\$753	\$916	-14.07%
1 Tri-State SC ^{1,10}	\$5,135	\$5,110	\$5,257	\$6,397	-6.58%	\$4,893	\$4,620	\$4,958	\$5,180	-1.84%
1 UPMC Digestive Hlth Endo	\$2,018	\$1,326	\$2,405	\$2,860	-9.82%	\$1,749	\$994	\$1,491	\$1,570	3.79%
1 UPMC Mercy South Side SC	\$18,513	\$21,061	\$19,795	\$18,723	-0.37%	\$20,792	\$22,262	\$21,160	\$20,357	0.71%
1 UPMC Monroeville SC ¹⁰	\$6,618	\$6,988	\$4,508	\$8,979	-8.76%	\$6,661	\$6,718	\$6,136	\$8,545	-7.35%
1 UPMC South SC	\$9,683	\$7,938	\$6,733	\$5,276	27.85%	\$8,224	\$6,997	\$6,217	\$4,836	23.35%
1 UPMC St Margaret OP Ctr	\$16,408	\$18,048	\$15,531	\$16,605	-0.40%	\$14,002	\$14,401	\$12,865	\$13,291	1.78%
1 Waterfront SC ^{1,10}	\$5,825	\$5,738	\$5,578	\$5,977	-0.85%	\$4,478	\$4,432	\$4,409	\$4,172	2.44%
1 Western PA SC ^{1,10}	\$9,945	\$9,491	\$7,775	\$8,173	7.23%	\$7,168	\$6,822	\$6,124	\$6,050	6.16%
1 Wexford SC ^{1,4}	\$6,090	NA	NA	NA	NA	\$6,639	NA	NA	NA	NA
1 Zitelli Brodland Central ^{1,10}	\$2,176	\$2,568	\$2,389	\$2,085	1.46%	\$2,176	\$2,568	\$2,388	\$2,085	1.46%
1 Zitelli Brodland Clairton ^{1,10}	\$2,224	\$2,337	\$2,171	\$1,882	6.06%	\$2,224	\$2,337	\$2,170	\$1,882	6.06%
Region 2 Average	\$4,802	\$4,595	\$4,421	\$3,909	7.61%	\$3,717	\$3,712	\$3,594	\$3,546	1.61%
2 Community SC ^{1,10}	\$1,705	\$1,667	\$1,287	\$1,464	5.48%	\$854	\$702	\$721	\$776	3.38%
2 Greater Erie SC ^{1,10}	\$1,922	\$1,701	\$1,601	NR	NR	\$1,815	\$1,412	\$1,682	NR	NR
2 Laurel Laser Brookville ^{1,7,10}	\$3,293	\$2,904	\$3,311	\$2,820	5.59%	\$2,514	\$2,384	\$2,237	\$2,584	-0.91%
2 Lawrence County SC ^{1,7,10}	\$1,000	\$1,058	\$1,101	\$986	0.48%	\$723	\$810	\$886	\$866	-5.52%
2 Penn Highlands Elk SC ¹⁰	\$2,875	\$1,769	\$2,442	\$2,450	5.79%	\$1,366	\$1,734	\$2,021	\$2,113	-11.78%
2 Pine Grove ASC ^{1,10}	\$3,257	\$2,984	\$2,524	\$2,900	4.11%	\$2,429	\$2,632	\$2,276	\$2,399	0.42%
2 Saint Vincent Endo ^{1,3,7,10}	\$3,046	\$3,221	\$2,944	\$1,599	NA	\$2,084	\$1,922	\$1,475	\$723	NA
2 Saint Vincent SC Erie ^{1,3,7,10}	\$16,394	\$14,949	\$13,647	\$6,887	NA	\$11,025	\$10,859	\$9,796	\$4,755	NA
2 Shriners Children Erie SC ^{1,3}	\$316	\$304	\$202	\$41	NA	\$2,948	\$3,162	\$2,956	\$5,768	NA
2 Surgery & Laser ^{1,10}	\$1,845	\$1,660	\$1,750	\$1,786	1.09%	\$1,281	\$1,317	\$1,382	\$1,423	-3.35%

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Ambulatory Surgery Center	Operating Margin FY15	Total Margin FY15	3-yr Avg Total Margin FY13-FY15	Medicare Share of NPR FY15	Medical Assistance Share of NPR FY15	Visits FY15
Statewide Average	25.12%	25.40%	25.40%	24.37%	4.28%	4,060
Region 1 Average	13.64%	14.27%	13.67%	26.70%	4.56%	3,850
South Hills Endoscopy ^{1,10}	35.99%	42.03%	41.30%	16.38%	0.00%	6,683
South Hills SC ^{1,10}	15.02%	15.02%	17.25%	14.64%	2.70%	1,927
Southwestern ASC ^{1,10}	4.86%	5.34%	7.10%	16.86%	24.94%	2,867
Southwestern Endo ^{1,10}	30.64%	30.64%	30.35%	26.06%	13.28%	10,890
Southwestern PA Eye ^{1,10}	19.53%	19.53%	16.73%	67.93%	3.03%	3,947
Spartan Health SC ^{1,10}	28.93%	28.94%	21.46%	46.10%	7.32%	4,474
Three Rivers Endoscopy ^{1,10}	37.24%	37.25%	41.49%	26.37%	3.93%	7,070
Tri-County Surgical ^{1,10}	-1.88%	-1.88%	1.15%	19.73%	0.00%	439
Tri-State SC ^{1,10}	4.78%	5.08%	7.64%	30.45%	1.11%	6,090
UPMC Digestive Hlth Endo	13.32%	13.32%	26.56%	43.75%	3.06%	4,084
UPMC Mercy South Side SC	-0.44%	-0.44%	2.04%	19.67%	2.60%	4,360
UPMC Monroeville SC ¹⁰	-0.58%	-0.58%	-7.70%	29.45%	2.88%	6,930
UPMC South SC	15.06%	15.06%	11.97%	21.87%	1.16%	3,697
UPMC St Margaret OP Ctr	14.66%	14.66%	17.44%	23.41%	1.15%	10,391
Waterfront SC ^{1,10}	23.14%	23.14%	22.35%	29.43%	3.72%	7,343
Western PA SC ^{1,10}	27.93%	27.93%	25.53%	29.82%	2.14%	6,183
Wexford SC ^{1,4}	-8.85%	-8.85%	NA	17.85%	0.39%	5,618
Zitelli Brodland Central ^{1,10}	0.00%	0.00%	0.01%	61.19%	0.00%	5,272
Zitelli Brodland Clairton ^{1,10}	0.02%	0.02%	0.01%	60.79%	0.00%	5,221
Region 2 Average	22.75%	22.75%	20.76%	30.98%	5.60%	4,806
Community SC ^{1,10}	49.89%	49.89%	51.12%	44.48%	2.69%	3,395
Greater Erie SC ^{1,10}	1.55%	1.55%	7.34%	27.62%	0.00%	2,591
Laurel Laser Brookville ^{1,7,10}	23.65%	23.69%	26.17%	51.80%	0.54%	3,476
Lawrence County SC ^{1,7,10}	27.74%	27.74%	23.42%	54.50%	0.40%	784
Penn Highlands Elk SC ¹⁰	52.49%	52.49%	27.82%	51.50%	5.72%	2,263
Pine Grove ASC ^{1,10}	26.83%	26.83%	17.66%	36.21%	12.44%	3,673
Saint Vincent Endo ^{1,3,7,10}	31.64%	31.64%	40.70%	25.18%	2.95%	3,600
Saint Vincent SC Erie ^{1,3,7,10}	33.11%	33.11%	29.91%	31.89%	5.20%	10,946
Shriners Children Erie SC ^{1,3}	-741.05%	-741.05%	-895.31%	0.00%	25.06%	371
Surgery & Laser ^{1,10}	30.58%	30.59%	24.30%	29.69%	0.82%	2,327

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Region / Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY12-15	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY12-15
	FY15	FY14	FY13	FY12		FY15	FY14	FY13	FY12	
Statewide Average	\$4,577	\$4,453	\$4,239	\$4,106	3.83%	\$3,454	\$3,343	\$3,204	\$3,072	4.15%
Region 2 Average	\$4,802	\$4,595	\$4,421	\$3,909	7.61%	\$3,717	\$3,712	\$3,594	\$3,546	1.61%
2 UPMC Hamot SC ¹⁰	\$14,909	\$16,220	\$15,950	\$15,047	-0.30%	\$11,597	\$11,895	\$11,917	\$11,744	-0.42%
2 Village SC ^{1, 10}	\$7,063	\$6,707	\$6,299	\$7,022	0.20%	\$5,970	\$5,718	\$5,774	\$5,855	0.66%
Region 3 Average	\$3,268	\$4,288	\$4,054	\$4,222	-7.53%	\$2,832	\$3,637	\$3,541	\$3,570	-6.89%
3 Advanced Ctr Surgery ^{1, 3, 10}	\$6,638	\$5,617	\$5,320	\$676	NA	\$6,199	\$5,745	\$5,614	\$1,680	NA
3 Allegheny Reg Endoscopy ^{1, 10}	\$4,711	\$4,198	\$3,946	\$4,386	2.47%	\$2,792	\$2,486	\$2,393	\$2,392	5.59%
3 Allegheny SC Altoona ^{1, 10}	\$2,787	\$2,647	\$2,417	\$2,599	2.41%	\$1,747	\$1,606	\$1,334	\$1,355	9.65%
3 Center for Surgical Arts ^{1, 10, 12}	\$536	\$1,744	\$1,962	\$2,668	-26.63%	\$570	\$1,449	\$1,870	\$2,342	-25.22%
3 Digestive Health Indiana ^{1, 10}	\$1,180	\$914	\$854	\$1,695	-10.13%	\$1,210	\$344	\$819	\$1,655	-8.96%
3 Indiana AS Associates ^{1, 10}	\$2,667	\$2,967	\$2,779	\$3,013	-3.83%	\$2,380	\$2,393	\$2,561	\$2,532	-1.99%
3 Laurel Laser Altoona ^{1, 7, 10}	\$2,773	\$2,522	\$2,342	\$2,327	6.39%	\$2,205	\$1,673	\$1,389	\$1,564	13.64%
3 Lee ASC ^{7, 10, 11}	\$1,804	\$9,810	\$10,702	\$11,644	-28.17%	\$1,542	\$10,532	\$11,541	\$12,025	-29.06%
3 Ophthalmic Associates SC ^{1, 10}	\$2,436	\$2,217	\$2,129	\$2,064	5.99%	\$1,673	\$1,551	\$1,493	\$1,454	5.02%
3 Plastic Surgical Assoc ^{1, 10}	\$4,733	\$4,477	\$5,474	\$5,778	-6.03%	\$4,735	\$4,472	\$5,404	\$5,782	-6.04%
3 UPMC Altoona SC	\$5,678	\$10,055	\$10,718	\$13,807	-19.62%	\$6,100	\$7,759	\$8,078	\$10,054	-13.11%
Region 4 Average	\$5,427	\$5,366	\$5,103	\$5,106	2.10%	\$3,746	\$3,651	\$3,382	\$3,295	4.57%
4 Betz Ophthalmology ^{1, 10}	\$496	\$573	\$475	\$490	0.38%	\$321	\$320	\$310	\$341	-2.03%
4 Brookpark SC ^{1, 10}	\$274	\$360	\$301	\$311	-3.89%	\$269	\$298	\$228	\$261	1.02%
4 Central PA Endoscopy ^{1, 10}	\$2,222	\$2,026	\$2,080	\$1,860	6.49%	\$1,482	\$1,315	\$1,631	\$1,860	-6.77%
4 Evangelical ASC	\$496	\$1,272	\$3,982	\$4,609	-29.75%	\$980	\$2,191	\$4,388	\$4,797	-26.53%
4 Geisinger Aest & Cosmetic ³	\$186	\$116	\$79	NA	NA	\$973	\$958	\$849	NA	NA
4 Geisinger Gastro ^{3, 7}	\$2,348	\$2,661	\$2,705	\$312	NA	\$2,179	\$2,010	\$1,765	\$394	NA
4 Geisinger Gray's Woods ⁷	\$6,362	\$3,869	\$3,152	\$3,416	28.75%	\$8,608	\$4,898	\$2,396	\$2,321	90.28%
4 Geisinger OP Woodbine	\$38,843	\$38,554	\$35,042	\$34,007	4.74%	\$19,798	\$20,169	\$18,115	\$18,730	1.90%
4 Lewisburg Plastic & Laser ^{1, 10}	\$460	\$417	\$478	\$510	-3.28%	\$375	\$406	\$471	\$458	-6.03%
4 Mifflin County Com SC ^{1, 10}	\$664	\$580	\$722	\$735	-3.23%	\$654	\$683	\$728	\$826	-6.94%
4 Mount Nittany SC ⁷	\$17,091	\$19,693	\$18,424	\$16,339	1.53%	\$9,562	\$11,367	\$11,360	\$8,345	4.86%
4 Penn State Hershey Endo ¹⁰	\$1,128	\$764	\$730	\$645	25.00%	\$947	\$890	\$843	\$738	9.41%
4 SC Central PA ^{1, 10}	\$6,572	\$6,150	\$6,065	\$5,668	5.32%	\$5,904	\$5,429	\$4,106	\$3,396	24.62%
4 Susquehanna Endoscopy ^{1, 10}	\$1,918	\$1,839	\$1,614	\$2,122	-3.21%	\$1,703	\$1,824	\$1,517	\$1,568	2.88%
4 Susquehanna SC ¹⁰	\$1,749	\$1,473	\$1,407	\$1,530	4.79%	\$1,753	\$1,477	\$1,406	\$1,481	6.13%

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Ambulatory Surgery Center	Operating Margin FY15	Total Margin FY15	3-yr Avg Total Margin FY13-FY15	Medicare Share of NPR FY15	Medical Assistance Share of NPR FY15	Visits FY15
Statewide Average	25.12%	25.40%	25.40%	24.37%	4.28%	4,060
Region 2 Average	22.75%	22.75%	20.76%	30.98%	5.60%	4,806
UPMC Hamot SC ¹⁰	22.24%	22.24%	25.38%	20.56%	7.66%	17,662
Village SC ^{1, 10}	15.47%	15.51%	13.04%	28.58%	5.83%	6,584
Region 3 Average	13.83%	13.84%	13.92%	23.16%	3.61%	3,611
Advanced Center Surgery ^{1, 3, 10}	5.90%	5.90%	-0.15%	11.08%	1.76%	2,583
Allegheny Reg Endoscopy ^{1, 10}	40.72%	40.72%	40.32%	16.87%	0.25%	8,183
Allegheny SC Altoona ^{1, 10}	37.32%	37.32%	40.30%	33.83%	12.13%	4,391
Center for Surgical Arts ^{1, 10, 12}	28.64%	28.64%	13.68%	11.08%	0.21%	226
Digestive Health Indiana ^{1, 10}	-2.55%	-2.55%	19.51%	14.67%	0.00%	1,448
Indiana AS Associates ^{1, 10}	10.75%	10.75%	13.40%	22.47%	7.08%	2,437
Laurel Laser Altoona ^{1, 7, 10}	20.50%	20.50%	31.03%	50.79%	0.45%	2,985
Lee ASC ^{7, 10, 11}	14.55%	14.55%	-5.82%	40.12%	6.36%	3,721
Ophthalmic Associates SC ^{1, 10}	31.32%	31.36%	30.50%	16.96%	1.30%	4,485
Plastic Surgical Assoc ^{1, 10}	-0.05%	-0.03%	0.51%	20.91%	1.15%	5,540
UPMC Altoona SC	-7.45%	-7.45%	17.06%	25.41%	7.12%	3,719
Region 4 Average	31.55%	31.55%	32.63%	21.10%	1.95%	3,392
Betz Ophthalmology ^{1, 10}	35.34%	35.34%	38.40%	63.99%	0.00%	677
Brookpark SC ^{1, 10}	1.97%	1.97%	14.97%	31.68%	0.00%	248
Central PA Endoscopy ^{1, 10}	33.29%	33.29%	30.00%	30.68%	2.38%	4,770
Evangelical ASC	-94.58%	-94.58%	-30.01%	20.66%	2.20%	1,447
Geisinger Aest & Cosmetic ³	-242.22%	-242.22%	-479.80%	0.01%	0.08%	1,352
Geisinger Gastro ^{3, 7}	19.63%	19.63%	28.33%	27.35%	6.89%	4,444
Geisinger Gray's Woods ⁷	-35.29%	-35.29%	-18.82%	17.75%	4.55%	6,649
Geisinger OP Woodbine	49.03%	49.03%	48.34%	14.99%	2.01%	8,506
Lewisburg Plastic & Laser ^{1, 10}	18.54%	18.54%	7.69%	23.82%	0.00%	381
Mifflin County Com SC ^{1, 10}	1.55%	1.55%	-3.40%	64.80%	1.93%	3,930
Mount Nittany SC ⁷	44.05%	44.05%	41.51%	20.60%	1.19%	5,698
Penn State Hershey Endo ¹⁰	16.08%	16.08%	-2.19%	14.13%	0.24%	1,282
SC Central PA ^{1, 10}	14.07%	14.07%	21.66%	56.39%	1.43%	6,404
Susquehanna Endoscopy ^{1, 10}	11.18%	11.18%	6.07%	28.33%	2.19%	3,684
Susquehanna SC ¹⁰	-0.23%	-0.23%	-0.17%	22.80%	1.36%	1,788

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Region / Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY12-15	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY12-15
	FY15	FY14	FY13	FY12		FY15	FY14	FY13	FY12	
Statewide Average	\$4,577	\$4,453	\$4,239	\$4,106	3.83%	\$3,454	\$3,343	\$3,204	\$3,072	4.15%
Region 4 Average	\$5,427	\$5,366	\$5,103	\$5,106	2.10%	\$3,746	\$3,651	\$3,382	\$3,295	4.57%
4 UOC Surgical Services ^{1,10}	\$6,015	\$5,516	\$4,399	\$4,032	16.39%	\$4,436	\$4,183	\$4,001	\$3,911	4.48%
Region 5 Average	\$4,743	\$4,604	\$4,531	\$4,509	1.73%	\$3,456	\$3,411	\$3,262	\$3,213	2.53%
5 Apple Hill SC ¹⁰	\$12,916	\$11,862	\$12,837	\$13,456	-1.34%	\$10,071	\$10,167	\$10,717	\$11,029	-2.90%
5 Calcagno & Rossi Vein SC ^{1,10}	\$577	\$807	\$1,239	\$1,172	-16.94%	\$278	\$343	\$489	\$414	-10.95%
5 Capital Surgery & Laser ^{1,10}	\$2,545	\$2,328	\$933	NA	NA	\$2,050	\$2,051	\$1,427	NA	NA
5 Carlisle Endoscopy ^{1,10}	\$2,761	\$2,576	\$2,323	\$2,196	8.57%	\$2,761	\$2,576	\$2,323	\$2,196	8.57%
5 Center for Spine Care ^{1,10}	\$1,095	\$549	\$367	\$646	23.20%	\$717	\$539	\$370	\$645	3.76%
5 Chambersburg Endo ^{1,10}	\$3,080	\$2,624	\$2,501	\$2,434	8.84%	\$1,872	\$2,221	\$1,632	\$1,518	7.78%
5 Children's SC Lancaster ^{1,10}	\$4,787	\$3,939	\$4,889	\$4,183	4.81%	\$3,214	\$3,111	\$2,958	\$2,598	7.90%
5 Cumberland SC ^{1,10}	\$883	\$680	\$207	\$175	135.16%	\$737	\$501	\$196	\$226	75.13%
5 Digestive Disease Inst ^{1,10}	\$2,818	\$2,635	\$2,598	\$2,526	3.85%	\$2,797	\$2,594	\$2,710	\$2,515	3.74%
5 Endoscopy Central PA ^{1,10}	\$1,250	\$1,129	\$1,158	\$1,234	0.45%	\$1,102	\$1,216	\$1,151	\$1,159	-1.64%
5 Eyes of York SC ^{1,10}	\$2,321	\$2,220	\$2,035	\$1,860	8.27%	\$1,996	\$1,728	\$1,705	\$1,501	10.99%
5 Foot & Ankle SC ^{1,10}	\$1,347	\$1,745	\$2,085	\$2,012	-11.01%	\$1,323	\$1,374	\$1,338	\$1,288	0.90%
5 Grandview Surgery Laser ^{1,10}	\$7,938	\$8,119	\$8,880	\$9,433	-5.28%	\$5,649	\$5,619	\$5,902	\$6,238	-3.15%
5 GSH Outpatient SC ⁷	\$5,534	\$5,557	\$4,524	\$4,568	7.04%	\$2,707	\$2,197	\$2,152	\$2,003	11.71%
5 Hanover SC ¹⁰	\$2,940	\$2,874	\$3,383	\$3,587	-6.01%	\$2,954	\$2,975	\$3,066	\$3,252	-3.05%
5 Harrisburg Endoscopy SC ^{1,10}	\$4,101	\$3,966	\$3,827	\$3,821	2.45%	\$4,100	\$3,966	\$3,826	\$3,820	2.44%
5 Harrisburg Pain Mgmt ^{1,10}	\$3,761	\$3,664	\$3,782	\$3,147	6.50%	\$3,473	\$3,520	\$3,597	\$2,905	6.52%
5 Hershey Endoscopy ^{1,10}	\$3,830	\$3,375	\$3,207	\$3,059	8.41%	\$2,580	\$2,415	\$2,129	\$2,019	9.25%
5 Hershey Outpatient SC ^{1,10}	\$9,407	\$8,648	\$7,922	\$7,993	5.90%	\$8,314	\$8,017	\$7,863	\$7,648	2.90%
5 Hillside Endoscopy ^{1,10}	\$404	\$401	\$406	\$402	0.11%	\$448	\$372	\$276	\$249	26.52%
5 Holy Spirit Endoscopy	\$1,218	\$1,100	\$931	\$687	25.82%	\$1,630	\$1,783	\$1,754	\$1,340	7.21%
5 Lancaster Gastro Center ^{1,10}	\$6,070	\$5,962	\$5,285	\$5,137	6.05%	\$2,547	\$2,512	\$2,383	\$2,297	3.63%
5 Leader SC ^{1,10}	\$2,229	\$1,928	\$1,585	\$1,302	23.70%	\$1,592	\$1,506	\$1,154	\$783	34.45%
5 Ludwick Laser & SC ^{1,10}	\$3,177	\$2,564	\$1,607	\$1,457	39.36%	\$2,292	\$1,886	\$1,236	\$1,225	29.06%
5 Memorial Outpt Endo ^{1,10}	\$3,631	\$3,577	\$3,734	\$1,724	36.88%	\$1,286	\$1,457	\$1,060	\$814	19.35%
5 Memorial SC York ^{1,10}	\$4,711	\$4,725	\$4,823	\$3,038	18.36%	\$2,881	\$2,974	\$2,724	\$3,297	-4.21%
5 Mid-Atlantic Gastro Ephr ^{1,10}	\$2,986	\$3,128	\$2,995	\$2,854	1.55%	\$1,950	\$1,885	\$1,940	\$1,764	3.51%

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Ambulatory Surgery Center	Operating Margin FY15	Total Margin FY15	3-yr Avg Total Margin FY13-FY15	Medicare Share of NPR FY15	Medical Assistance Share of NPR FY15	Visits FY15
Statewide Average	25.12%	25.40%	25.40%	24.37%	4.28%	4,060
Region 4 Average	31.55%	31.55%	32.63%	21.10%	1.95%	3,392
UOC Surgical Services ^{1, 10}	26.02%	26.02%	20.69%	14.13%	0.27%	3,017
Region 5 Average	27.29%	27.68%	27.59%	23.28%	4.79%	4,480
Apple Hill SC ¹⁰	22.03%	22.09%	17.98%	22.49%	5.07%	10,679
Calcagno & Rossi Vein SC ^{1, 10}	51.76%	51.89%	57.84%	20.84%	0.00%	1,118
Capital Surgery & Laser ^{1, 10}	18.20%	18.20%	4.16%	69.14%	0.34%	2,905
Carlisle Endoscopy ^{1, 10}	0.00%	0.00%	0.00%	29.44%	1.60%	4,405
Center for Spine Care ^{1, 10}	34.52%	34.52%	19.14%	34.08%	3.05%	5,601
Chambersburg Endo ^{1, 10}	40.29%	40.29%	30.70%	22.18%	3.72%	5,500
Children's SC Lancaster ^{1, 10}	32.87%	45.29%	44.95%	0.00%	69.20%	2,611
Cumberland SC ^{1, 10}	16.57%	17.83%	19.40%	4.33%	0.00%	1,299
Digestive Disease Inst ^{1, 10}	0.75%	0.75%	-0.25%	12.74%	0.00%	5,135
Endoscopy Central PA ^{1, 10}	11.86%	11.86%	2.19%	22.25%	0.00%	2,428
Eyes of York SC ^{1, 10}	16.83%	16.83%	18.76%	74.94%	0.00%	2,482
Foot & Ankle SC ^{1, 10}	1.77%	1.77%	22.05%	7.00%	0.00%	640
Grandview Surgery Laser ^{1, 10}	29.07%	28.83%	31.30%	18.91%	1.79%	4,512
GSH Outpatient SC ⁷	51.09%	51.09%	54.82%	26.27%	2.35%	3,590
Hanover SC ¹⁰	-0.41%	-0.41%	2.21%	48.39%	0.04%	2,186
Harrisburg Endoscopy SC ^{1, 10}	0.03%	0.03%	0.02%	22.80%	1.31%	8,192
Harrisburg Pain Mgmt ^{1, 10}	7.66%	7.66%	5.51%	23.91%	1.18%	7,362
Hershey Endoscopy ^{1, 10}	32.66%	32.66%	31.81%	16.37%	0.00%	4,196
Hershey Outpatient SC ^{1, 10}	11.64%	9.49%	6.48%	19.38%	14.60%	7,174
Hillside Endoscopy ^{1, 10}	-10.97%	-10.97%	9.49%	25.22%	0.00%	762
Holy Spirit Endoscopy	-33.79%	-33.79%	-59.03%	14.60%	0.46%	751
Lancaster Gastro Center ^{1, 10}	58.04%	58.10%	57.09%	16.75%	0.24%	8,179
Leader SC ^{1, 10}	28.56%	28.56%	25.93%	19.43%	0.00%	1,788
Ludwick Laser & SC ^{1, 10}	27.89%	27.89%	26.37%	74.38%	0.92%	2,490
Memorial Outpt Endo ^{1, 10}	64.58%	64.58%	65.24%	21.26%	1.78%	2,407
Memorial SC York ^{1, 10}	38.85%	38.85%	39.84%	38.55%	10.45%	1,905
Mid-Atlantic Gastro Ephr ^{1, 10}	34.71%	34.71%	36.60%	16.54%	0.00%	4,846

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Region / Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY12-15	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY12-15
	FY15	FY14	FY13	FY12		FY15	FY14	FY13	FY12	
Statewide Average	\$4,577	\$4,453	\$4,239	\$4,106	3.83%	\$3,454	\$3,343	\$3,204	\$3,072	4.15%
Region 5 Average	\$4,743	\$4,604	\$4,531	\$4,509	1.73%	\$3,456	\$3,411	\$3,262	\$3,213	2.53%
5 Mid-Atlantic Gastro Lanc ^{1,10}	\$3,524	\$3,454	\$3,182	\$3,086	4.73%	\$1,863	\$1,545	\$1,580	\$1,491	8.30%
5 Neurospine Center ^{1,10}	\$3,146	\$2,734	\$3,170	\$3,644	-4.56%	\$2,154	\$2,131	\$2,325	\$2,460	-4.15%
5 North Pointe Lancaster ^{1,10}	\$11,461	\$10,945	\$9,619	\$9,368	7.45%	\$7,403	\$6,288	\$5,094	\$5,387	12.48%
5 Ophthalmology Surgical ^{1,10}	\$4,329	\$4,225	\$4,194	\$3,878	3.88%	\$3,262	\$3,175	\$2,827	\$2,670	7.39%
5 Ophthalmology SC ^{1,10}	\$1,861	\$2,014	\$1,867	\$2,030	-2.79%	\$1,806	\$1,986	\$1,819	\$1,879	-1.29%
5 OSS Ambulatory SC ^{1,10}	\$7,256	\$6,863	\$6,705	\$10,468	-10.23%	\$6,943	\$6,647	\$6,153	\$8,208	-5.14%
5 PA Eye SC ^{1,10}	\$2,393	\$2,398	\$2,488	\$2,525	-1.75%	\$2,220	\$2,258	\$1,901	\$1,865	6.33%
5 Physicians' SC Lancaster ^{1,10}	\$23,504	\$21,337	\$22,071	\$22,765	1.08%	\$12,304	\$11,697	\$11,730	\$11,333	2.86%
5 Pinnacle Health Pain West ^{4,7}	\$715	NA	NA	NA	NA	\$237	NA	NA	NA	NA
5 Roy A Himelfarb SC ¹⁰	\$5,023	\$4,579	\$4,575	\$4,545	3.51%	\$3,836	\$3,546	\$3,724	\$3,663	1.57%
5 SC Lancaster ^{1,10}	\$10,106	\$10,583	\$10,657	\$9,912	0.65%	\$7,950	\$7,965	\$7,470	\$7,363	2.66%
5 SC of Lebanon ^{1,10}	\$6,417	\$7,421	\$7,086	\$7,482	-4.74%	\$3,420	\$3,604	\$3,468	\$3,542	-1.14%
5 Susquehanna Valley SC ^{1,10}	\$7,813	\$8,383	\$9,062	\$9,691	-6.46%	\$7,388	\$8,072	\$8,387	\$7,941	-2.32%
5 Valley View SC ^{1,10}	\$835	\$991	\$971	\$1,029	-6.29%	\$809	\$813	\$803	\$737	3.26%
5 Wellspan SC ⁷	\$2,574	\$3,525	\$3,060	\$3,270	-7.09%	\$1,449	\$2,310	\$2,360	\$2,588	-14.67%
5 West Shore Endoscopy ^{1,10}	\$14,752	\$14,194	\$13,187	\$13,280	3.69%	\$11,677	\$11,211	\$10,253	\$9,703	6.78%
5 West Shore SC ^{1,10}	\$8,844	\$8,708	\$8,375	\$8,950	-0.40%	\$6,703	\$6,615	\$6,139	\$6,255	2.39%
5 York Endoscopy ^{1,10}	\$3,690	\$4,035	\$3,724	\$3,157	5.62%	\$2,668	\$2,937	\$2,790	\$2,767	-1.19%
5 York Pain Specialists ^{1,10}	\$1,610	\$1,562	\$1,513	\$1,843	-4.22%	\$1,584	\$1,554	\$1,478	\$1,716	-2.56%
Region 6 Average	\$4,394	\$4,293	\$4,098	\$3,757	5.65%	\$2,635	\$2,606	\$2,702	\$2,606	0.37%
6 Angelina Theresa Bucci ^{1,10}	\$1,502	\$984	\$1,330	\$1,403	2.34%	\$1,619	\$1,064	\$1,247	\$1,206	11.41%
6 Center for Advanced Surg ^{1,10}	\$3,158	\$3,457	\$3,593	\$3,579	-3.91%	\$2,725	\$2,808	\$2,919	\$3,108	-4.11%
6 Center Same Day Surg ^{1,7,10}	\$11,397	\$12,628	\$11,945	\$9,323	7.41%	\$1,538	\$1,583	\$1,703	\$1,710	-3.36%
6 East Stroudsburg ASC ^{1,7,10}	\$3,801	\$3,246	\$3,905	\$3,868	-0.57%	\$3,678	\$3,658	\$3,928	\$3,513	1.56%
6 Eynon SC ^{1,10}	\$1,283	\$1,329	\$1,281	\$1,349	-1.65%	\$849	\$881	\$879	\$851	-0.09%
6 Gateway SC ^{1,10}	\$2,704	\$3,034	\$3,108	\$3,166	-4.87%	\$1,483	\$1,593	\$1,615	\$1,620	-2.83%
6 Hazleton ASC ^{1,10}	\$1,989	\$1,640	\$1,752	\$2,074	-1.37%	\$1,117	\$986	\$986	\$1,255	-3.67%
6 Hazleton Endoscopy ^{1,10}	\$817	\$902	\$747	\$736	3.68%	\$817	\$905	\$752	\$734	3.78%
6 Kingston Ophthalmlogy ^{1,10,11}	\$4,562	\$4,424	\$4,781	\$4,700	-0.98%	\$2,622	\$2,517	\$2,791	\$2,772	-1.80%

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Ambulatory Surgery Center	Operating Margin FY15	Total Margin FY15	3-yr Avg Total Margin FY13-FY15	Medicare Share of NPR FY15	Medical Assistance Share of NPR FY15	Visits FY15
Statewide Average	25.12%	25.40%	25.40%	24.37%	4.28%	4,060
Region 5 Average	27.29%	27.68%	27.59%	23.28%	4.79%	4,480
Mid-Atlantic Gastro Lanc ^{1,10}	47.14%	47.14%	50.90%	17.85%	0.00%	5,770
Neurospine Center ^{1,10}	31.54%	31.03%	26.53%	2.84%	1.50%	499
North Pointe Lancaster ^{1,10}	35.41%	35.43%	41.40%	13.92%	0.93%	4,624
Ophthalmology Surgical ^{1,10}	24.65%	24.65%	27.33%	51.29%	3.70%	4,319
Ophthalmology SC ^{1,10}	2.92%	2.92%	2.49%	46.10%	5.16%	2,031
OSS Ambulatory SC ^{1,10}	4.35%	4.35%	6.27%	11.20%	3.11%	3,363
PA Eye SC ^{1,10}	7.23%	5.80%	13.60%	46.94%	0.52%	7,356
Physicians' SC Lancaster ^{1,10}	47.73%	47.73%	46.66%	22.55%	2.39%	13,081
Pinnacle Health Pain West ^{4,7}	66.86%	66.86%	NA	25.91%	0.00%	745
Roy A Himelfarb SC ¹⁰	23.64%	24.21%	22.18%	18.75%	13.59%	3,717
SC Lancaster ^{1,10}	21.33%	23.69%	26.90%	27.31%	11.57%	6,974
SC of Lebanon ^{1,10}	46.70%	46.71%	49.87%	30.54%	6.39%	11,848
Susquehanna Valley SC ^{1,10}	9.25%	8.86%	6.60%	18.06%	0.42%	6,159
Valley View SC ^{1,10}	3.03%	7.98%	15.87%	69.66%	0.00%	1,220
Wellspring SC ⁷	43.71%	43.71%	33.20%	16.44%	1.09%	2,359
West Shore Endoscopy ^{1,10}	20.84%	20.85%	21.36%	10.43%	1.28%	10,398
West Shore SC ^{1,10}	24.20%	24.20%	24.92%	25.16%	2.11%	6,832
York Endoscopy ^{1,10}	27.70%	27.70%	26.76%	23.73%	1.72%	6,448
York Pain Specialists ^{1,10}	1.58%	1.58%	1.46%	42.72%	2.22%	3,200
Region 6 Average	40.64%	40.87%	39.09%	25.07%	4.06%	3,811
Angelina Theresa Bucci ^{1,10}	-7.79%	-7.79%	-2.98%	46.00%	2.00%	2,478
Center for Advanced Surg ^{1,10}	13.82%	13.85%	17.41%	15.72%	6.29%	2,158
Center Same Day Surg ^{1,7,10}	86.51%	86.51%	86.59%	12.25%	2.65%	3,284
East Stroudsburg ASC ^{1,7,10}	3.24%	3.24%	-2.84%	19.53%	8.09%	1,870
Eynon SC ^{1,10}	33.80%	33.80%	32.98%	25.79%	0.00%	2,221
Gateway SC ^{1,10}	45.16%	45.16%	46.97%	19.68%	0.07%	4,677
Hazleton ASC ^{1,10}	43.85%	43.86%	42.61%	41.77%	3.23%	2,203
Hazleton Endoscopy ^{1,10}	0.00%	0.00%	-0.34%	42.27%	0.00%	1,604
Kingston Ophthalmolgy ^{1,10,11}	42.51%	46.08%	45.24%	53.32%	0.00%	4,683

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Region / Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY12-15	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY12-15
	FY15	FY14	FY13	FY12		FY15	FY14	FY13	FY12	
Statewide Average	\$4,577	\$4,453	\$4,239	\$4,106	3.83%	\$3,454	\$3,343	\$3,204	\$3,072	4.15%
Region 6 Average	\$4,394	\$4,293	\$4,098	\$3,757	5.65%	\$2,635	\$2,606	\$2,702	\$2,606	0.37%
6 Mountain Laurel SC ^{1, 10}	\$2,701	\$2,617	\$2,589	\$2,567	1.74%	\$1,843	\$1,842	\$1,625	\$1,724	2.29%
6 NEI AS ^{1, 10}	\$5,168	\$5,552	\$5,584	\$4,420	5.64%	\$4,419	\$4,677	\$4,847	\$3,998	3.51%
6 North East SC ^{1, 10}	\$6,460	\$6,785	\$6,729	\$6,510	-0.26%	\$6,375	\$6,439	\$6,590	\$6,163	1.15%
6 Northeast Regional SC ^{1, 10}	\$309	\$256	NA	NA	NA	\$278	\$279	NA	NA	NA
6 Pocono ASC ^{1, 10}	\$7,688	\$7,643	\$6,789	\$6,331	7.14%	\$6,534	\$5,872	\$5,997	\$5,232	8.30%
6 Regional Hospital SC ^{1, 10}	\$9,532	\$7,544	\$5,291	\$2,203	110.92%	\$1,340	\$1,058	\$1,030	\$1,125	6.39%
6 Renaissance Center ^{1, 10}	\$476	\$453	\$701	\$519	-2.78%	\$532	\$541	\$810	\$654	-6.22%
6 Riverview ASC ^{1, 10}	\$4,896	\$5,185	\$5,170	\$5,303	-2.56%	\$4,489	\$4,636	\$3,796	\$3,568	8.61%
6 Robert Packer Endoscopy	\$10,142	\$8,235	\$3,075	\$3,348	67.63%	\$4,588	\$4,102	\$3,509	\$3,432	11.23%
6 Same Day Geisinger South ^{7, 11}	\$7,104	\$7,562	\$6,543	\$6,274	4.41%	\$4,927	\$5,482	\$5,024	\$5,314	-2.43%
6 Scranton Endoscopy ^{1, 10}	\$4,763	\$4,839	\$4,878	\$4,884	-0.82%	\$1,672	\$1,752	\$1,740	\$1,713	-0.80%
6 Surgical Specialty NE PA ^{1, 10}	\$1,824	\$1,839	\$2,162	\$2,577	-9.74%	\$1,887	\$2,050	\$2,253	\$2,429	-7.43%
Region 7 Average	\$4,737	\$4,373	\$4,370	\$4,214	4.13%	\$2,980	\$2,783	\$2,814	\$2,670	3.87%
7 Berks ASC ^{1, 10}	\$976	\$971	\$954	\$794	7.62%	\$904	\$806	\$856	\$689	10.41%
7 Berks Digestive Health ^{1, 10}	\$9,529	\$7,861	\$6,457	\$6,588	14.88%	\$4,905	\$4,398	\$3,830	\$3,395	14.83%
7 Berks Urologic SC ¹⁰	\$4,109	\$3,900	\$4,203	\$4,633	-3.77%	\$2,334	\$2,336	\$2,481	\$2,565	-3.00%
7 Berkshire Eye SC ^{1, 10}	\$3,161	\$3,023	\$2,979	\$2,894	3.07%	\$2,083	\$2,019	\$1,879	\$1,753	6.27%
7 Bethlehem Endoscopy ^{1, 10}	\$2,974	\$2,958	\$2,834	\$2,768	2.48%	\$1,652	\$1,644	\$1,639	\$1,578	1.55%
7 Carbon-Schuylkill Endo ^{1, 10}	\$1,032	\$913	NR	NR	NR	\$777	\$710	NR	NR	NR
7 Center for Specialized ^{1, 10}	\$5,605	\$5,351	\$5,637	\$4,674	6.64%	\$3,445	\$3,568	\$3,705	\$3,174	2.85%
7 College Heights Endo ^{1, 10}	\$6,171	\$6,017	\$5,631	\$5,560	3.66%	\$2,408	\$2,411	\$2,312	\$2,256	2.24%
7 Eastern PA Endoscopy ^{1, 10}	\$4,968	\$4,935	\$4,908	\$4,729	1.69%	\$2,930	\$2,902	\$2,972	\$2,646	3.58%
7 Fairgrounds SC ⁷	\$11,891	\$14,330	\$12,416	\$8,384	13.94%	\$9,550	\$10,559	\$9,231	\$7,515	9.02%
7 Keystone SC ^{1, 10}	\$677	\$737	\$726	\$663	0.72%	\$563	\$589	\$576	\$587	-1.35%
7 Lehigh Valley SC Tilghman ⁴	\$9,263	NA	NA	NA	NA	\$4,701	NA	NA	NA	NA
7 Lifeline Valley Access ^{1, 10}	\$2,054	\$1,783	\$1,769	\$1,780	5.13%	\$1,652	\$1,237	\$1,253	\$1,283	9.58%
7 Mahoning Valley ASC ^{1, 10}	\$1,158	\$994	\$1,099	\$1,184	-0.75%	\$740	\$638	\$684	\$755	-0.66%
7 PA Eye & Ear SC ¹⁰	\$5,136	\$5,103	\$4,745	\$4,692	3.15%	\$3,856	\$3,715	\$3,720	\$3,631	2.07%
7 Premier Podiatric SC ^{1, 10}	\$239	\$357	\$325	\$238	0.19%	\$296	\$311	\$299	\$201	15.62%

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Ambulatory Surgery Center	Operating Margin FY15	Total Margin FY15	3-yr Avg Total Margin FY13-FY15	Medicare Share of NPR FY15	Medical Assistance Share of NPR FY15	Visits FY15
Statewide Average	25.12%	25.40%	25.40%	24.37%	4.28%	4,060
Region 6 Average	40.64%	40.87%	39.09%	25.07%	4.06%	3,811
Mountain Laurel SC ^{1, 10}	31.78%	31.84%	32.91%	30.88%	8.36%	5,118
NEI AS ^{1, 10}	14.50%	14.50%	14.50%	67.98%	2.93%	7,104
North East SC ^{1, 10}	13.68%	13.71%	17.25%	19.00%	9.50%	6,425
Northeast Regional SC ^{1, 10}	10.26%	10.26%	NA	38.00%	0.00%	563
Pocono ASC ^{1, 10}	15.19%	15.19%	17.18%	29.98%	2.34%	7,321
Regional Hospital SC ^{1, 10}	85.94%	85.94%	84.67%	8.17%	0.55%	3,042
Renaissance Center ^{1, 10}	-11.83%	-11.83%	-15.52%	3.88%	0.00%	600
Riverview ASC ^{1, 10}	8.30%	8.30%	15.27%	25.51%	1.21%	5,211
Robert Packer Endoscopy	54.76%	54.76%	44.83%	18.41%	3.33%	5,700
Same Day Geisinger South ^{7, 11}	30.64%	30.64%	27.23%	27.47%	16.77%	3,033
Scranton Endoscopy ^{1, 10}	64.89%	64.89%	64.33%	22.90%	0.00%	8,686
Surgical Specialty NE PA ^{1, 10}	-3.48%	-0.94%	-5.44%	22.77%	1.80%	2,059
Region 7 Average	37.14%	37.18%	36.62%	25.21%	3.29%	4,922
Berks ASC ^{1, 10}	7.33%	7.33%	11.50%	3.45%	0.00%	771
Berks Digestive Health ^{1, 10}	48.88%	48.88%	45.22%	21.06%	3.76%	26,422
Berks Urologic SC ¹⁰	43.95%	43.95%	42.14%	42.75%	3.01%	6,324
Berkshire Eye SC ^{1, 10}	34.15%	34.15%	34.79%	52.57%	1.22%	3,192
Bethlehem Endoscopy ^{1, 10}	44.46%	44.63%	43.77%	22.35%	1.07%	3,919
Carbon-Schuylkill Endo ^{1, 10}	24.70%	24.70%	NR	23.42%	0.73%	1,724
Center for Specialized ^{1, 10}	38.54%	38.56%	35.43%	45.01%	0.90%	5,090
College Heights Endo ^{1, 10}	60.98%	61.02%	60.00%	37.88%	0.10%	12,603
Eastern PA Endoscopy ^{1, 10}	41.03%	41.03%	40.56%	22.87%	1.82%	6,063
Fairgrounds SC ⁷	19.69%	19.69%	24.06%	24.54%	4.85%	5,150
Keystone SC ^{1, 10}	16.85%	16.85%	19.25%	26.03%	0.06%	370
Lehigh Valley SC Tilghman ⁴	49.25%	49.25%	NA	12.35%	1.52%	2,558
Lifeline Valley Access ^{1, 10}	19.58%	19.58%	26.12%	61.98%	0.05%	1,929
Mahoning Valley ASC ^{1, 10}	36.07%	36.07%	36.57%	61.82%	1.53%	4,544
PA Eye & Ear SC ¹⁰	24.95%	24.95%	24.69%	31.57%	4.58%	4,760
Premier Podiatric SC ^{1, 10}	-23.58%	-10.34%	4.63%	26.41%	0.00%	140

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Region / Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY12-15	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY12-15
	FY15	FY14	FY13	FY12		FY15	FY14	FY13	FY12	
Statewide Average	\$4,577	\$4,453	\$4,239	\$4,106	3.83%	\$3,454	\$3,343	\$3,204	\$3,072	4.15%
Region 7 Average	\$4,737	\$4,373	\$4,370	\$4,214	4.13%	\$2,980	\$2,783	\$2,814	\$2,670	3.87%
7 Progressive Laser Surgi ^{1,10}	\$877	\$837	\$865	\$1,042	-5.27%	\$732	\$749	\$753	\$731	0.05%
7 Progressive Surgical Inst ^{1,10}	\$1,565	\$1,470	\$1,527	\$1,381	4.45%	\$1,223	\$966	\$1,063	\$836	15.44%
7 Proserpi-Schlechter ^{1,10}	\$269	\$248	\$272	\$309	-4.24%	\$270	\$249	\$273	\$308	-4.16%
7 Reading ASC ^{1,10}	\$7,927	\$9,597	\$10,703	\$10,391	-7.90%	\$3,327	\$4,823	\$5,471	\$4,920	-10.79%
7 Reading SC Spring Ridge ^{1,10}	\$19,214	\$19,421	\$20,693	\$19,858	-1.08%	\$13,326	\$12,631	\$12,495	\$12,530	2.12%
7 SC of Allentown ^{1,10}	\$15,031	\$13,944	\$13,425	\$14,308	1.68%	\$10,296	\$9,560	\$9,568	\$9,463	2.93%
7 SC Pottsville ^{1,10}	\$5,587	\$3,478	\$3,377	\$3,519	19.59%	\$4,679	\$2,455	\$2,714	\$2,725	23.90%
7 Schuylkill Endoscopy ^{1,10}	\$3,983	\$3,991	\$3,885	\$3,695	2.60%	\$2,081	\$1,947	\$2,086	\$2,016	1.09%
7 State Hill SC ^{1,10}	\$1,212	\$1,148	\$1,247	\$1,131	2.39%	\$1,050	\$1,027	\$1,103	\$1,019	1.00%
7 Twin Rivers Endoscopy ^{1,10}	\$3,854	\$3,490	\$3,816	\$4,148	-2.36%	\$1,525	\$2,570	\$1,940	\$1,924	-6.92%
7 Valley SC ^{1,10}	\$1,836	\$1,951	\$1,841	\$2,252	-6.16%	\$1,134	\$1,325	\$1,155	\$1,387	-6.09%
7 Wyomissing Surgical Serv ^{1,10}	\$2,329	\$2,513	\$2,342	\$2,889	-6.45%	\$1,013	\$1,012	\$1,092	\$1,112	-2.98%
Region 8 Average	\$4,731	\$4,756	\$4,250	\$3,925	6.85%	\$3,583	\$3,499	\$3,168	\$2,852	8.54%
8 Abington Endoscopy ³	\$9,907	\$11,207	\$10,266	\$2,837	NA	\$6,746	\$9,693	\$8,633	\$2,787	NA
8 Abington SC ¹⁰	\$14,421	\$12,341	\$12,587	\$14,693	-0.62%	\$13,043	\$12,137	\$12,075	\$13,084	-0.11%
8 AFP SC ^{1,10}	\$920	\$891	\$908	\$844	3.01%	\$1,022	\$796	\$831	\$738	12.83%
8 Ambulatory Endo Bucks ^{1,10}	\$1,189	\$1,599	\$1,637	\$1,953	-13.03%	\$817	\$583	\$1,355	\$1,442	-14.46%
8 ASC Bucks County ⁷	\$9,009	\$8,932	\$9,076	\$8,239	3.12%	\$4,026	\$3,986	\$3,997	\$3,690	3.04%
8 ASC St Mary ^{1,10}	\$8,650	\$8,201	\$8,360	\$7,559	4.81%	\$7,095	\$7,159	\$6,462	\$6,014	5.99%
8 Blue Bell SC ^{1,3,7,10}	\$4,874	\$6,252	\$5,859	\$2,833	NA	\$4,390	\$5,856	\$5,535	\$2,620	NA
8 Brandywine SC ^{1,10}	\$372	\$453	\$329	\$338	3.32%	\$380	\$438	\$337	\$331	4.99%
8 Brandywine Valley Endo ^{1,10}	\$1,103	\$1,156	\$1,228	\$1,368	-6.46%	\$885	\$857	\$796	\$754	5.80%
8 Bucks County GI Endo SC ^{1,10}	\$2,316	\$2,202	\$2,285	\$2,333	-0.23%	\$1,979	\$1,955	\$2,048	\$1,856	2.20%
8 Bux-Mont Endoscopy ^{1,10}	\$2,323	\$2,312	\$2,181	\$2,048	4.47%	\$1,458	\$1,432	\$1,351	\$1,390	1.63%
8 Children's SC Malvern ^{1,3,10}	\$5,121	\$5,003	\$4,828	\$2,023	NA	\$3,447	\$3,278	\$3,238	\$2,237	NA
8 CHOP ASC Exton ^{7,11}	\$10,036	\$9,745	\$9,217	\$8,647	5.35%	\$3,883	\$3,763	\$3,608	\$3,678	1.86%
8 Cornerstone ASC ^{1,10}	\$1,765	\$2,838	\$2,641	\$2,092	-5.21%	\$1,301	\$1,336	\$1,649	\$1,127	5.15%
8 Crozer Endo ^{3,7}	\$3,541	\$3,365	\$2,803	\$1,511	NA	\$2,443	\$2,411	\$2,009	\$1,184	NA
8 Crozer SC Brinton Lake ^{3,7}	\$13,715	\$13,001	\$9,686	\$3,780	NA	\$10,338	\$8,661	\$6,191	\$2,663	NA

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Ambulatory Surgery Center	Operating Margin FY15	Total Margin FY15	3-yr Avg Total Margin FY13-FY15	Medicare Share of NPR FY15	Medical Assistance Share of NPR FY15	Visits FY15
Statewide Average	25.12%	25.40%	25.40%	24.37%	4.28%	4,060
Region 7 Average	37.14%	37.18%	36.62%	25.21%	3.29%	4,922
Progressive Laser Surgi ^{1, 10}	16.59%	16.59%	13.39%	42.64%	23.43%	1,421
Progressive Surgical Inst ^{1, 10}	21.84%	21.84%	28.71%	43.45%	10.28%	2,613
Proserpi-Schlechter ^{1, 10}	-0.10%	-0.10%	-0.29%	0.00%	0.00%	174
Reading ASC ^{1, 10}	58.04%	58.04%	53.26%	22.34%	4.71%	4,463
Reading SC Spring Ridge ^{1, 10}	30.64%	30.69%	35.26%	11.25%	4.25%	7,711
SC of Allentown ^{1, 10}	31.50%	31.75%	30.72%	18.29%	0.47%	9,739
SC Pottsville ^{1, 10}	16.25%	16.25%	20.86%	21.27%	4.71%	3,673
Schuylkill Endoscopy ^{1, 10}	47.74%	47.80%	48.50%	31.66%	0.01%	10,250
State Hill SC ^{1, 10}	13.41%	13.41%	11.85%	70.24%	1.24%	1,409
Twin Rivers Endoscopy ^{1, 10}	60.44%	60.44%	45.91%	25.21%	0.00%	4,819
Valley SC ^{1, 10}	38.25%	36.78%	35.29%	26.86%	34.57%	2,917
Wyomissing Surgical Serv ^{1, 10}	56.56%	56.58%	56.67%	29.66%	7.22%	3,067
Region 8 Average	24.67%	24.78%	25.84%	23.06%	3.24%	3,824
Abington Endoscopy ³	31.91%	31.91%	20.10%	16.48%	0.29%	6,290
Abington SC ¹⁰	15.76%	15.80%	12.03%	21.30%	3.18%	12,491
AFP SC ^{1, 10}	-11.08%	-11.08%	2.54%	34.84%	0.00%	867
Ambulatory Endo Bucks ^{1, 10}	31.34%	31.34%	37.77%	42.06%	0.00%	2,514
ASC Bucks County ⁷	55.31%	55.31%	55.55%	0.00%	10.81%	10,969
ASC St Mary ^{1, 10}	17.97%	18.27%	17.94%	17.67%	0.94%	4,389
Blue Bell SC ^{1, 3, 7, 10}	9.93%	9.93%	7.09%	31.63%	0.82%	2,224
Brandywine SC ^{1, 10}	-2.22%	-2.22%	-0.19%	0.00%	0.00%	400
Brandywine Valley Endo ^{1, 10}	19.74%	19.74%	27.22%	11.94%	0.43%	2,207
Bucks County GI Endo SC ^{1, 10}	14.56%	14.56%	12.07%	23.58%	11.35%	4,189
Bux-Mont Endoscopy ^{1, 10}	37.25%	37.25%	37.79%	24.12%	1.96%	4,450
Children's SC Malvern ^{1, 3, 10}	32.69%	32.69%	33.37%	0.00%	67.21%	3,000
CHOP ASC Exton ^{7, 11}	61.31%	61.31%	61.19%	0.00%	13.19%	9,500
Cornerstone ASC ^{1, 10}	26.28%	26.28%	40.84%	28.24%	0.85%	827
Crozer Endo ^{3, 7}	31.01%	31.01%	29.31%	12.63%	7.89%	2,454
Crozer SC Brinton Lake ^{3, 7}	24.63%	24.63%	30.80%	31.34%	6.29%	7,245

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Region / Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY12-15	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY12-15
	FY15	FY14	FY13	FY12		FY15	FY14	FY13	FY12	
Statewide Average	\$4,577	\$4,453	\$4,239	\$4,106	3.83%	\$3,454	\$3,343	\$3,204	\$3,072	4.15%
Region 8 Average	\$4,731	\$4,756	\$4,250	\$3,925	6.85%	\$3,583	\$3,499	\$3,168	\$2,852	8.54%
8 Crozer SC Haverford ^{3,7}	\$11,258	\$10,415	\$2,590	\$6,385	NA	\$7,596	\$6,863	\$1,562	\$5,609	NA
8 Del Valley Laser ^{1,7,10}	\$2,522	\$2,856	\$2,577	\$2,481	0.55%	\$2,575	\$2,902	\$2,395	\$2,228	5.19%
8 Dermatologic Drexel Hill ^{1,10}	\$571	\$502	\$541	\$381	16.62%	\$551	\$455	\$487	\$516	2.23%
8 Doylestown Hospital SC ³	\$5,828	\$5,639	\$5,138	\$2,244	NA	\$3,426	\$3,247	\$3,557	\$2,406	NA
8 duPont Children SC Bryn ^{1,7}	\$2,388	\$1,861	NA	NA	NA	\$2,271	\$2,428	NA	NA	NA
8 Einstein Montgomery ^{1,10,11}	\$5,751	\$5,128	\$1,694	NA	NA	\$6,512	\$5,996	\$3,294	NA	NA
8 Endoscopy Bucks ^{1,10}	\$3,894	\$3,884	\$3,763	\$3,719	1.56%	\$1,812	\$1,735	\$1,797	\$1,558	5.44%
8 Endoscopy Sellersville ^{1,10}	\$2,151	\$1,973	\$1,945	\$2,001	2.50%	\$1,717	\$1,497	\$1,488	\$1,525	4.20%
8 Endoscopy St Mary ^{1,10}	\$6,577	\$6,854	\$6,807	\$6,661	-0.42%	\$3,151	\$2,875	\$3,157	\$3,162	-0.11%
8 Eye SC ^{1,10}	\$6,244	\$6,121	\$5,994	\$5,945	1.68%	\$4,533	\$4,666	\$4,251	\$4,108	3.45%
8 Eye SC Chester ^{1,10}	\$3,779	\$3,454	\$4,334	\$3,808	-0.25%	\$2,857	\$2,758	\$2,978	\$2,747	1.34%
8 Foundation Ft Washing ^{1,10}	\$3,683	\$2,729	\$2,891	\$2,569	14.45%	\$3,051	\$2,373	\$2,616	\$2,561	6.37%
8 Grand View Endoscopy ⁷	\$499	\$534	\$493	\$519	-1.32%	\$319	\$322	\$403	\$417	-7.88%
8 Holy Redeemer ASC ¹⁰	\$6,927	\$6,210	\$6,118	\$6,101	4.51%	\$5,319	\$4,823	\$4,478	\$4,623	5.02%
8 Huntingdon Valley SC ^{1,10}	\$7,188	\$6,766	\$9,233	\$13,311	-15.33%	\$7,964	\$5,847	\$6,665	\$6,623	6.75%
8 Keystone Kidney Center ^{1,10}	\$1,637	\$1,584	\$1,669	\$1,559	1.67%	\$1,154	\$1,069	\$1,193	\$1,128	0.77%
8 Kole Plastic SC ^{1,10}	\$121	\$13	NR	\$63	30.43%	\$62	\$15	NR	\$50	8.71%
8 Langhorne Access ^{1,3,10}	\$291	\$0	NA	NA	NA	\$293	\$0.4	NA	NA	NA
8 Langhorne SC ^{1,10}	\$3,496	\$3,582	\$3,448	\$3,202	3.06%	\$2,923	\$2,986	\$3,001	\$2,874	0.56%
8 Laser Spine SC ^{1,10}	\$33,226	\$37,436	\$30,296	\$28,270	5.84%	\$21,472	\$20,544	\$19,916	\$15,140	13.94%
8 Main Line Endo East ^{1,10}	\$2,926	\$2,897	\$3,007	\$3,034	-1.19%	\$1,564	\$1,537	\$1,540	\$1,409	3.66%
8 Main Line Endo South ^{1,10}	\$1,267	\$1,222	\$1,211	\$1,084	5.61%	\$750	\$717	\$713	\$663	4.39%
8 Main Line Endo West ^{1,10}	\$4,469	\$4,538	\$4,643	\$4,459	0.07%	\$1,982	\$2,057	\$2,154	\$1,962	0.35%
8 Main Line Fertility ^{1,3,10}	\$7,640	\$6,518	\$6,667	NA	NA	\$7,626	\$6,776	\$6,599	NA	NA
8 Main Line SC ^{1,10}	\$11,432	\$11,106	\$10,819	\$9,874	5.26%	\$9,904	\$9,054	\$8,921	\$8,093	7.46%
8 Main Line Spine SC ^{1,10}	\$5,276	\$4,520	\$4,410	\$4,662	4.39%	\$3,595	\$3,401	\$2,972	\$3,285	3.15%
8 Montgomery SC ^{1,10}	\$2,191	\$2,216	\$2,186	\$2,095	1.53%	\$1,959	\$1,959	\$1,906	\$1,924	0.61%
8 New Britain SC ^{1,10}	\$8,244	\$7,604	\$6,422	\$3,930	36.60%	\$6,345	\$6,477	\$5,619	\$3,578	25.78%
8 Oxford Valley Pain SC ^{1,10}	\$918	\$378	NA	NA	NA	\$612	\$438	NA	NA	NA

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Ambulatory Surgery Center	Operating Margin FY15	Total Margin FY15	3-yr Avg Total Margin FY13-FY15	Medicare Share of NPR FY15	Medical Assistance Share of NPR FY15	Visits FY15
Statewide Average	25.12%	25.40%	25.40%	24.37%	4.28%	4,060
Region 8 Average	24.67%	24.78%	25.84%	23.06%	3.24%	3,824
Crozer SC Haverford ^{3, 7}	32.53%	32.53%	33.97%	31.37%	4.44%	5,973
Del Valley Laser ^{1, 7, 10}	-2.13%	-1.61%	2.08%	53.41%	6.40%	2,805
Dermatologic Drexel Hill ^{1, 10}	3.62%	3.62%	7.56%	57.91%	0.00%	158
Doylestown Hospital SC ³	41.22%	41.22%	38.39%	37.01%	0.01%	2,833
duPont Children SC Bryn ^{1, 7}	4.89%	4.89%	NA	0.00%	29.44%	9,198
Einstein Montgomery ^{1, 10, 11}	-13.23%	-13.23%	-25.67%	17.81%	5.00%	4,907
Endoscopy Bucks ^{1, 10}	53.44%	53.43%	53.69%	19.31%	0.00%	5,298
Endoscopy Sellersville ^{1, 10}	20.19%	20.19%	22.52%	31.64%	0.88%	4,465
Endoscopy St Mary ^{1, 10}	52.09%	52.11%	54.64%	11.05%	0.00%	5,045
Eye SC ^{1, 10}	27.40%	27.40%	26.74%	57.90%	4.09%	5,374
Eye SC Chester ^{1, 10}	24.40%	24.40%	25.70%	53.95%	0.97%	3,598
Foundation Ft Washing ^{1, 10}	17.13%	17.13%	13.71%	26.19%	3.24%	2,236
Grand View Endoscopy ⁷	36.08%	36.08%	31.59%	13.27%	3.00%	337
Holy Redeemer ASC ¹⁰	23.21%	23.21%	24.10%	13.85%	0.00%	6,413
Huntingdon Valley SC ^{1, 10}	-10.80%	-10.80%	12.19%	23.83%	0.00%	7,733
Keystone Kidney Center ^{1, 10}	29.53%	29.53%	30.15%	10.98%	2.14%	420
Kole Plastic SC ^{1, 10}	48.26%	48.26%	NR	0.00%	0.00%	86
Langhorne Access ^{1, 3, 10}	-0.48%	-0.48%	NA	86.10%	0.00%	336
Langhorne SC ^{1, 10}	16.39%	16.39%	15.39%	41.77%	2.99%	4,910
Laser Spine SC ^{1, 10}	35.37%	35.37%	38.66%	8.46%	0.00%	1,558
Main Line Endo East ^{1, 10}	46.55%	46.54%	47.58%	24.95%	0.00%	4,806
Main Line Endo South ^{1, 10}	40.79%	40.69%	41.04%	26.15%	0.00%	2,031
Main Line Endo West ^{1, 10}	55.64%	55.68%	54.68%	18.94%	0.06%	7,057
Main Line Fertility ^{1, 3, 10}	0.18%	4.66%	2.95%	0.00%	0.00%	4,682
Main Line SC ^{1, 10}	13.37%	13.37%	16.42%	56.03%	1.78%	7,307
Main Line Spine SC ^{1, 10}	31.85%	31.85%	29.83%	29.08%	0.10%	6,775
Montgomery SC ^{1, 10}	10.60%	10.60%	11.81%	71.15%	1.57%	2,544
New Britain SC ^{1, 10}	23.03%	23.08%	17.44%	19.78%	0.00%	6,679
Oxford Valley Pain SC ^{1, 10}	33.33%	33.33%	NA	14.82%	1.48%	1,014

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INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Region / Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY12-15	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY12-15
	FY15	FY14	FY13	FY12		FY15	FY14	FY13	FY12	
Statewide Average	\$4,577	\$4,453	\$4,239	\$4,106	3.83%	\$3,454	\$3,343	\$3,204	\$3,072	4.15%
Region 8 Average	\$4,731	\$4,756	\$4,250	\$3,925	6.85%	\$3,583	\$3,499	\$3,168	\$2,852	8.54%
8 Paoli SC ^{1,10}	\$6,593	\$6,603	\$6,701	\$6,068	2.88%	\$6,277	\$6,164	\$5,922	\$5,328	5.94%
8 Penn Med Radnor Endo ⁷	\$2,375	\$2,418	\$2,291	\$2,625	-3.18%	\$3,909	\$3,689	\$3,618	\$4,179	-2.16%
8 Phila Cosmetic Surgery ^{1,10}	\$2,000	NR	\$42	NR	NR	\$1,951	NR	\$17	NR	NR
8 Philadelphia Surgery Ctr ^{1,10}	\$547	NR	NR	NA	NA	\$547	NR	NR	NA	NA
8 PMA Gastroenterology ^{1,10}	\$2,428	\$2,249	\$2,275	\$2,150	4.31%	\$2,138	\$2,030	\$2,003	\$2,125	0.21%
8 Pottstown SC ^{1,10}	\$1,779	\$2,052	\$1,758	\$2,288	-7.42%	\$1,377	\$1,203	\$1,013	\$1,799	-7.81%
8 Quality Vascular Del Val ^{1,10}	\$1,872	\$1,841	\$1,794	\$1,797	1.39%	\$1,254	\$1,229	\$1,222	\$1,189	1.81%
8 Quality Vascular Hypert ^{1,10}	\$1,794	\$1,745	\$1,783	\$1,770	0.45%	\$1,136	\$1,134	\$1,107	\$1,089	1.43%
8 Riddle SC ^{1,10}	\$14,634	\$15,502	\$13,785	\$10,798	11.84%	\$8,648	\$8,998	\$8,282	\$6,880	8.57%
8 RMA of Philadelphia SC ^{1,10}	\$848	\$808	\$1,265	\$875	-1.01%	\$710	\$677	\$632	\$557	9.21%
8 Sally Balin ASC ^{1,10}	\$327	\$376	\$345	\$453	-9.22%	\$308	\$372	\$336	\$444	-10.20%
8 SC Chester County ^{1,10}	\$1,657	\$1,676	\$1,670	\$1,787	-2.42%	\$2,064	\$2,015	\$1,901	\$2,042	0.37%
8 SC Limerick ^{1,7,10}	\$4,077	\$3,322	\$3,221	\$3,040	11.38%	\$3,394	\$2,900	\$2,868	\$2,766	7.57%
8 SC of the Main Line ^{1,7,10}	\$4,881	\$5,349	\$6,332	\$7,226	-10.82%	\$4,521	\$4,688	\$6,038	\$6,718	-10.90%
8 Springfield ASC ^{1,10}	\$3,683	\$3,768	\$3,808	\$3,987	-2.54%	\$2,915	\$2,665	\$2,795	\$2,918	-0.04%
8 Trevoze Specialty Care SC ^{1,10}	\$3,827	\$3,522	\$3,058	\$3,185	6.72%	\$3,142	\$3,021	\$2,685	\$3,150	-0.09%
8 Tri-County Eye Surgery ^{1,10}	\$4,576	\$3,732	\$3,509	\$3,170	14.78%	\$2,917	\$2,259	\$2,108	\$1,870	18.66%
8 Turk's Head SC ^{1,10}	\$7,932	\$8,013	\$7,383	\$7,686	1.06%	\$6,714	\$6,330	\$5,995	\$5,874	4.77%
8 Valley Forge SC ^{1,3,10}	\$99	\$233	\$241	\$204	NA	\$461	\$419	\$532	\$205	NA
8 Valley Pain Center ^{1,10}	\$2,802	\$2,779	\$2,545	\$2,791	0.14%	\$2,506	\$2,455	\$2,219	\$2,498	0.11%
8 West Chester Endoscopy ^{1,10}	\$4,274	\$4,912	\$3,985	\$3,517	7.17%	\$2,800	\$2,722	\$2,663	\$2,259	7.98%
8 Wills Eye SC Plymouth Mtg ¹⁰	\$3,656	\$3,435	\$3,239	\$3,156	5.28%	\$3,331	\$3,156	\$2,966	\$2,944	4.38%
8 Wills SC Bucks County ¹⁰	\$3,417	\$4,093	\$3,951	\$3,650	-2.13%	\$3,504	\$3,800	\$3,728	\$3,468	0.34%
Region 9 Average	\$4,268	\$3,411	\$3,786	\$3,651	5.63%	\$3,702	\$2,969	\$3,283	\$3,154	5.79%
9 American Access Care PA ^{1,10}	\$4,554	\$4,542	\$4,781	\$5,287	-4.62%	\$4,216	\$4,464	\$4,582	\$4,882	-4.55%
9 American Access S Phila ^{1,10}	\$5,961	\$5,635	\$4,362	NA	NA	\$5,084	\$5,288	\$4,366	NA	NA
9 Clinical Nephrology Assoc ^{1,10}	\$1,328	\$1,252	\$1,423	\$1,590	-5.50%	\$1,122	\$1,045	\$1,116	\$1,167	-1.28%
9 Dermatologic Phila ^{1,10}	\$265	\$264	\$283	\$189	13.38%	\$252	\$262	\$307	\$272	-2.55%
9 Drexel Digestive Health ⁷	\$1,722	\$1,749	\$1,725	\$1,482	5.41%	\$1,519	\$1,427	\$1,409	\$1,261	6.84%

See footnotes on page 29.

INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Ambulatory Surgery Center	Operating Margin FY15	Total Margin FY15	3-yr Avg Total Margin FY13-FY15	Medicare Share of NPR FY15	Medical Assistance Share of NPR FY15	Visits FY15
Statewide Average	25.12%	25.40%	25.40%	24.37%	4.28%	4,060
Region 8 Average	24.67%	24.78%	25.84%	23.06%	3.24%	3,824
Paoli SC ^{1,10}	4.75%	4.75%	7.53%	23.63%	0.70%	4,439
Penn Med Radnor Endo ⁷	-64.54%	-64.54%	-58.28%	21.17%	0.04%	3,376
Phila Cosmetic Surgery ^{1,10}	2.76%	2.76%	NR	0.00%	0.00%	NR
Philadelphia Surgery Ctr ^{1,10}	0.01%	0.01%	NA	0.00%	0.00%	38
PMA Gastroenterology ^{1,10}	11.94%	11.94%	11.24%	20.10%	2.12%	4,291
Pottstown SC ^{1,10}	22.58%	22.58%	35.71%	24.61%	0.00%	3,812
Quality Vascular Del Val ^{1,10}	33.02%	33.02%	32.72%	59.62%	0.14%	977
Quality Vascular Hypert ^{1,10}	36.67%	36.67%	36.54%	59.01%	0.12%	912
Riddle SC ^{1,10}	40.90%	40.90%	40.97%	8.17%	0.18%	5,578
RMA of Philadelphia SC ^{1,10}	52.89%	52.89%	52.23%	0.00%	0.00%	2,233
Sally Balin ASC ^{1,10}	5.98%	5.98%	3.16%	61.82%	0.00%	361
SC Chester County ^{1,10}	-24.51%	-24.51%	-19.50%	19.05%	0.02%	1,447
SC Limerick ^{1,7,10}	16.76%	16.76%	13.74%	32.14%	4.81%	2,094
SC of the Main Line ^{1,7,10}	7.38%	7.38%	7.94%	20.82%	1.17%	1,926
Springfield ASC ^{1,10}	20.88%	19.47%	24.74%	30.83%	0.00%	6,440
Treose Specialty Care SC ^{1,10}	17.90%	17.90%	14.98%	31.29%	14.40%	3,590
Tri-County Eye Surgery ^{1,10}	36.25%	36.25%	38.38%	60.85%	1.03%	4,537
Turk's Head SC ^{1,10}	15.35%	16.73%	19.75%	22.64%	1.00%	5,721
Valley Forge SC ^{1,3,10}	-365.73%	-365.73%	-146.54%	0.00%	0.00%	297
Valley Pain Center ^{1,10}	10.57%	10.57%	11.65%	16.00%	0.00%	3,827
West Chester Endoscopy ^{1,10}	34.49%	34.49%	37.94%	12.17%	0.00%	8,088
Wills Eye SC Plymouth Mtg ¹⁰	8.97%	8.97%	8.52%	50.04%	2.44%	2,843
Wills SC Bucks County ¹⁰	-2.54%	-2.54%	3.77%	64.12%	9.79%	2,611
Region 9 Average	15.27%	15.28%	15.09%	24.59%	9.62%	3,826
American Access Care PA ^{1,10}	7.42%	7.42%	4.60%	69.13%	2.82%	2,427
American Access S Phila ^{1,10}	14.70%	14.71%	7.62%	70.52%	1.16%	2,632
Clinical Nephrology Assoc ^{1,10}	15.46%	15.46%	17.96%	49.25%	0.20%	873
Dermatologic Phila ^{1,10}	5.12%	5.12%	-0.97%	53.64%	0.00%	74
Drexel Digestive Health ⁷	12.59%	12.59%	16.93%	12.61%	21.09%	2,095

See footnotes on page 29.

INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Region / Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY12-15	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY12-15
	FY15	FY14	FY13	FY12		FY15	FY14	FY13	FY12	
Statewide Average	\$4,577	\$4,453	\$4,239	\$4,106	3.83%	\$3,454	\$3,343	\$3,204	\$3,072	4.15%
Region 9 Average	\$4,268	\$3,411	\$3,786	\$3,651	5.63%	\$3,702	\$2,969	\$3,283	\$3,154	5.79%
9 Einstein SC ⁷	\$5,066	\$5,268	\$5,124	\$5,255	-1.20%	\$5,020	\$4,862	\$4,656	\$4,666	2.53%
9 Endoscopy PA Hosp ³	\$2,736	\$2,292	\$1,178	\$3,144	NA	\$1,899	\$1,899	\$1,029	\$3,075	NA
9 Gastrointestinal Spec ^{1,10}	\$2,152	\$2,274	\$2,218	\$2,420	-3.69%	\$2,131	\$2,256	\$2,203	\$2,425	-4.03%
9 Grant SC ^{1,10}	\$2,369	\$2,365	\$2,531	\$2,808	-5.21%	\$1,761	\$1,852	\$1,755	\$1,879	-2.08%
9 HUP Reproductive Surgical	\$1,472	\$1,373	\$1,267	\$964	17.58%	\$1,338	\$1,089	\$397	\$734	27.47%
9 Jefferson SC Navy Yard ^{1,10}	\$16,055	\$17,398	\$16,359	\$13,068	7.62%	\$11,781	\$12,241	\$11,223	\$9,300	8.89%
9 Liberty Eye SC ^{1,10}	\$2,891	\$2,775	\$2,834	\$3,309	-4.21%	\$2,522	\$2,521	\$2,639	\$2,559	-0.49%
9 Metropolitan Nephrology ^{1,10}	\$954	\$1,038	\$1,062	\$987	-1.12%	\$746	\$758	\$759	\$757	-0.51%
9 Mt Airy AESC ^{1,10}	\$1,251	\$1,294	\$1,355	\$1,443	-4.45%	\$1,112	\$1,062	\$1,257	\$1,190	-2.18%
9 PGC Endoscopy ^{1,2,10}	\$1,827	\$1,949	\$1,970	\$1,847	NA	\$1,075	\$1,939	\$1,855	\$1,845	NA
9 Philadelphia Surgical Ctr ¹⁰	\$2,112	\$2,105	\$2,162	\$2,277	-2.41%	\$2,123	\$2,141	\$2,283	\$2,185	-0.95%
9 Red Lion SC ^{1,10}	\$4,657	\$4,537	\$4,751	\$5,047	-2.58%	\$3,997	\$3,612	\$3,817	\$3,413	5.70%
9 SC of Pennsylvania Hosp	\$6,645	\$5,864	\$5,635	\$4,618	14.62%	\$6,138	\$5,964	\$5,454	\$4,922	8.23%
9 SC Penn Medicine City ⁴	\$22,121	NA	NA	NA	NA	\$19,646	NA	NA	NA	NA
9 Temple Univ Podiatric ASC ⁷	\$16	\$17	\$60	\$27	-13.75%	\$476	\$357	\$341	\$379	8.59%
9 Vincera SC ^{1,10}	\$4,864	\$3,861	NA	NA	NA	\$4,312	\$3,435	NA	NA	NA
9 Wills SC Northeast ¹⁰	\$3,519	\$3,529	\$3,510	\$3,618	-0.91%	\$3,350	\$3,361	\$3,429	\$3,334	0.16%
9 Wills SC Phila Stadium ¹⁰	\$3,623	\$3,664	\$4,035	\$3,487	1.30%	\$3,518	\$3,487	\$3,476	\$3,219	3.09%

See footnotes on page 29.

INDIVIDUAL AMBULATORY SURGERY CENTER DATA

Ambulatory Surgery Center	Operating Margin FY15	Total Margin FY15	3-yr Avg Total Margin FY13-FY15	Medicare Share of NPR FY15	Medical Assistance Share of NPR FY15	Visits FY15
Statewide Average	25.12%	25.40%	25.40%	24.37%	4.28%	4,060
Region 9 Average	15.27%	15.28%	15.09%	24.59%	9.62%	3,826
Einstein SC ⁷	8.47%	8.47%	13.94%	25.97%	23.86%	3,044
Endoscopy PA Hosp ³	30.60%	30.60%	22.23%	21.46%	6.04%	4,686
Gastrointestinal Spec ^{1, 10}	0.98%	0.98%	0.81%	23.42%	5.96%	4,049
Grant SC ^{1, 10}	25.67%	25.67%	26.10%	24.41%	33.93%	4,579
HUP Reproductive Surgical	23.35%	23.35%	41.92%	0.00%	0.29%	875
Jefferson SC Navy Yard ^{1, 10}	26.62%	26.62%	29.24%	13.27%	0.00%	4,676
Liberty Eye SC ^{1, 10}	12.78%	12.76%	9.61%	48.93%	29.07%	2,490
Metropolitan Nephrology ^{1, 10}	21.78%	21.78%	25.88%	53.20%	0.18%	624
Mt Airy AESC ^{1, 10}	11.06%	11.06%	12.00%	27.84%	11.83%	2,050
PGC Endoscopy ^{1, 2, 10}	45.47%	45.47%	17.34%	32.64%	10.15%	5,416
Philadelphia Surgical Ctr ¹⁰	-0.52%	-0.52%	-2.50%	8.68%	4.66%	3,370
Red Lion SC ^{1, 10}	14.16%	14.53%	18.29%	0.00%	57.83%	2,854
SC of Pennsylvania Hosp	20.78%	20.78%	16.69%	17.17%	12.67%	4,606
SC Penn Medicine City ⁴	12.60%	12.60%	NA	11.96%	6.56%	26,493
Temple Univ Podiatric ASC ⁷	-2941.03%	-2941.03%	-1164.71%	34.97%	18.37%	40
Vincera SC ^{1, 10}	11.38%	11.40%	NA	2.28%	0.00%	1,780
Wills SC Northeast ¹⁰	4.81%	4.81%	4.26%	52.30%	2.96%	3,822
Wills SC Phila Stadium ¹⁰	3.06%	3.06%	7.57%	50.13%	5.38%	4,440

See footnotes on page 29.

EXPLANATION OF TERMS & MEASURES

3-year Average Change in Net Patient Revenue (NPR) or Total Operating Expenses (TOE): The average annual change in the facility's NPR or TOE that occurred from the end of FY12 through FY15.

$$(((\text{NPR}_{15} - \text{NPR}_{12}) / \text{NPR}_{12}) / 3) \text{ or } (((\text{TOE}_{15} - \text{TOE}_{12}) / \text{TOE}_{12}) / 3)$$

3-year Average Total Margin: The average total margin realized by the facility during FY13 through FY15.

$$(\Sigma \text{ revenue over expenses}_{15, 14, 13} / \Sigma \text{ total revenue}_{15, 14, 13})$$

Ambulatory Surgery Center (ASC): A licensed facility by the Pennsylvania Department of Health that provides specialty or multi-specialty surgical care to patients who do not require an overnight stay, but require medical supervision following a procedure. An ASC does not include individual or group practice offices of private physicians or dentists.

Commercial Third-Party Payers: Commercial insurers encompass all indemnity and managed care health insurance plans, including Blue Cross and Blue Shield plans, and hospital and health care system plans. Government-funded programs, such as Medicare managed care, are not included even if a commercial insurer administers the program.

Net Patient Revenue (NPR): Net patient revenue (net of bad debt) reflects revenue for patient care only and does not include revenue from other operations such as the cafeteria, parking, rent, research and educational activities. Revenue from those operations is included in total operating revenue. NPR may include retroactive adjustments from third-party payers for care provided during a previous fiscal year.

Other Third-Party Payers: Third-party payers other than health insurance companies and managed care organizations. These include direct payments by employers or associations, auto insurance, workers' compensation, and government programs (other than Medicare and Medical Assistance).

Operating Income: The amount by which total operating revenue exceeds total operating expenses.

$$(\text{total operating revenue} - \text{total operating expenses})$$

Operating Margin: The ratio of operating income to total operating revenue. This measure places operating income in perspective with the volume of business realized by the facility.

$$(\text{operating income} / \text{total operating revenue})$$

Outpatient Visits: The number of visits to the surgery center or an individual outpatient department of the hospital during the fiscal year.

Total Margin: The ratio of total income to total revenue. This measure puts income from all sources in perspective with all revenues received by a facility.

$$(\text{revenue over expenses} / \text{total revenue})$$

Total Net Income (Revenue over Expenses): Total net income reflects the sum of operating income and non-operating income. Total net income may also include an extraordinary item.

Total Operating Expenses (TOE): All costs associated with operating the entire facility such as salaries, professional fees, supplies, depreciation, interest, and insurance. The acquisition of durable equipment and other property is not considered expenses and are reflected on the facility's balance sheet as assets. However, the cost to finance equipment (interest) as well as the depreciation, operation and maintenance costs of capital equipment are operating expenses.

Total Operating Revenue (TOR): All revenues allocated by the facility to meet operating expenses. Includes revenue sources such as net patient revenue, investment income, contributions, and revenue from other operations (e.g., cafeteria, parking, rent, research and educational activities). Individual facilities may also allocate investment income, contributions, etc., as non-operating income.

Total Revenue: Operating revenue plus non-operating income. The non-operating income component typically includes unrestricted contributions, investment income, and net investment gains and losses on marketable securities.

Footnotes

1. The end of the fiscal year is not June 30. The data reflects the fiscal year that ended prior to June 30.
 2. FY15 data is less than 12 months; therefore, a three-year comparison is not appropriate for some of the measures.
 3. Prior year(s) reflect less than 12 months of data; therefore, a three-year comparison is not appropriate for some of the measures.
 4. This is the first reporting year for this facility. Expenses are often higher than operating revenue during the start-up period. Three-year comparisons are not appropriate for this facility.
 5. The hospital has specialty units such as psychiatric, rehab, long-term care, skilled nursing, etc., which are included in the data presented for the facility.
 6. Extraordinary item(s) was included in the calculation of total margin.
 7. Balance sheet ratios are for the parent organization.
 8. Acquired or merged with another licensed facility during the FY15 reporting period.
 9. Acquired or merged with another licensed facility during the FY13 or FY14 reporting periods.
 10. For-profit facility; total margin for hospitals includes pro rata share of the parent corporation's federal income taxes.
 11. Facility is referred to by a different name, or it closed after the FY15 reporting period.
 12. Facility failed to satisfy the financial filing requirements.
 13. One or more of the required financial submissions was filed late.
 14. Facility submitted incomplete or inaccurate data.
- NA – Not Applicable
NR – Not Reported

Non-Compliant Ambulatory Surgery Centers

No Submission: The following ambulatory surgery centers did not comply with PHC4's filing requirements and are not included in this report:

- Best Impression SC
- Bryn Mawr Med Specialists
- Carlisle Outpatient SC
- Del Valley Ortho & Spine (*closed 9/2016*)
- Northwood SC
- Plaza SC
- Premier SC Pittsburgh
- PRISM Center (*closed 8/2015*)
- Rhawn Street Endoscopy
- Ridley Crossing SC
- Valley ASC
- Valley Eye SC
- Williamsport SC

Partial Submission: The following ambulatory surgery center did not comply with one or more of PHC4's filing requirements:

- Center for the Surgical Arts, LLC



Pennsylvania Health Care Cost Containment Council

Joe Martin, Executive Director

225 Market Street, Suite 400, Harrisburg, PA 17101

Phone: 717-232-6787 • Fax: 717-232-3821

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For More Information

The information contained in this report and other PHC4 publications is available online at www.phc4.org. Additional financial, hospitalization and ambulatory procedure health care data is available for purchase. For more information, contact PHC4's Special Requests at specialrequests@phc4.org or 717-232-6787.